# PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL RESOURCES

#### **SUMMARY OF APPROPRIATIONS AND REVENUES**

		FY 2000-2001	FY 2000-2001	FY 2000-2001
Agency	Agency Name	Appropriations	Revenue	Net County Cost
040	UTILITIES	13,626,242	686,455	12,939,787
046	LOCAL AGENCY FORMATION COMMISSION	776,318	211,000	565,318
071	PLANNING & DEVELOPMENT SERVICES	11,122,648	8,076,760	3,045,888
080	PUBLIC FACILITIES & RESOURCES	39,472,158	29,415,158	10,057,000
	GENERAL FUND TOTAL	64,997,366	38,389,373	26,607,993
106	COUNTY TIDELANDS - NEWPORT BAY	2,463,749	2,463,749	0
108	COUNTY TIDELANDS - DANA POINT	5,342,721	5,342,721	0
113	BUILDING AND SAFETY	23,957,182	23,957,182	0
114	FISH AND GAME PROPAGATION	149,417	149,417	0
115	ROAD	71,566,659	71,566,659	0
117	OC HOUSING AUTHORITY-OPERATING RESERVE	4,564,917	4,564,917	0
119	PUBLIC LIBRARY - CAPITAL	3,872,467	3,872,467	0
120	PUBLIC LIBRARY	25,440,873	25,440,873	0
128	SURVEY MONUMENT PRESERVATION	313,774	313,774	0
129	OFF-HIGHWAY VEHICLE FEES	191,658	191,658	0
137	PARKING FACILITIES	5,011,221	5,011,221	0
140	AIR QUALITY IMPROVEMENT	613,163	613,163	0
148	FOOTHILL CIRCULATION PHASING PLAN	5,436,671	5,436,671	0
149	FOOTHILL/EASTERN TRANSPORT CORRIDOR	469,739	469,739	0
15G	HOUSING/COMMUNITY DEVELOPMENT	47,127,946	47,127,946	0
15K	LIMESTONE REGIONAL PARK MITIGATION MAINT ENDOW	20,577	20,577	0
280	AIRPORT - OPERATING	130,664,473	130,664,473	0
283	JOHN WAYNE AIRPORT DEBT SERVICE	55,004,722	55,004,722	0
285	IWMD BANKRUPTCY RECOVERY PLAN	12,069,749	12,069,749	0
299	INTEGRATED WASTE MGMT DEPT ENTERPRISE	97,443,310	97,443,310	0
400	FLOOD CONTROL DISTRICT	82,084,465	82,084,465	0
403	SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT	205,364	205,364	0
404	FLOOD CONTROL DISTRICT-CAPITAL	59,174,470	59,174,470	0
405	HARBORS, BEACHES & PARKS CSA 26	55,166,978	55,166,978	0
458	COUNTY SERVICE AREA #4 -LEISURE WORLD	673,355	673,355	0
459	N. TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT	924,258	924,258	0
468	COUNTY SERVICE AREA #13 -LA MIRADA	12,080	12,080	0
475	COUNTY SERVICE AREA #20 - LA HABRA	12,222	12,222	0
477	COUNTY SERVICE AREA #22-E YORBA LINDA	47,819	47,819	0
506	IRVINE COAST ASSESSMENT DISTRICT 88-1 CONSTRUCTION	5,150,700	5,150,700	0



## **SUMMARY OF APPROPRIATIONS AND REVENUES (Continued)**

		FY 2000-2001	FY 2000-2001	FY 2000-2001
Agency	Agency Name	Appropriations	Revenue	Net County Cost
9A0	DEBT SERVICE	54,701,742	54,701,742	0
	NON-GENERAL FUND TOTAL	749,878,441	749,878,441	0
	TOTAL INFRASTRUCTURE & ENVIRONMENTAL RESOURCES	814,875,807	788,267,814	26,607,993



## 046 - LOCAL AGENCY FORMATION COMMISSION

## **Operational Summary**

#### **Mission:**

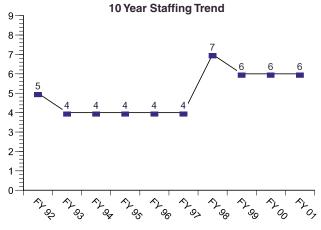
To encourage the orderly formation and development of local agencies based on local conditions and circumstances.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	606,452
Total Final FY 2000-01 Budget:	776,318
Percent of County General Fund:	0.04%
Total Employage	6.00

#### Fiscal Year 1999-00 Key Project Accomplishments:

- Reorganization of the Tri-Cities Municipal Water District, Coastal Municipal Water District and South Coast Water District.
- Rancho Santa Margarita incorporation.
- Lake Forest annexations.

#### **Ten Year Staffing Trend:**



#### **Ten Year Staffing Trend Highlights:**

In FY 1997-98, three limited-term positions were added to support the additional workload resulting from County external restructuring. In FY 1998-99 one of the limited-term positions was deleted. Funding for this position was rebudgeted in the Professional and Specialized Services account to permit LAFCO to outsource duties of deleted position.

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	6	N/A	6	6	N/A
Total Revenues	129,881	197,000	130,864	211,000	80,136	61.24
Total Requirements	664,670	663,238	584,756	776,318	191,562	32.76
Net County Cost	534,789	466,238	453,892	565,318	111,426	24.55

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: LOCAL AGENCY FORMATION COMMISSION in the Appendix on page 440.

#### **Highlights of Key Trends:**

The County's and State's priority to annex unincorporated territories to cities will increase annexations. Additional incorporations may occur due to increased

development of housing stock and population growth. Reorganizations of special districts will continue to occur due to various water related issues and business strategies.

#### **Budget Units Under Agency Control**

No.	Agency Name	Local Agcy Formation Commission	Total
046 Loc	cal Agency Formation Commission	776,318	776,318
	To	al 776,318	776,318



#### 071 - PLANNING & DEVELOPMENT SERVICES

## **Operational Summary**

#### **Mission:**

The Planning and Development Services Department (PDSD) is a team of dedicated professionals who serve the planning and development entitlement requirements of private and public project applicants within unincorporated areas. Our planners, engineers, technicians, and administrative support personnel serve both the current and, through stewardship of the physical environment, future residents of Orange County.

#### At a Glance:

Total FY 1999-00 Actual Expenditure + Encumbrance: 7,633,914

Total Final FY 2000-01 Budget: 11,122,648

Percent of County General Fund: 0.54%

Total Employees: 93.00

#### **Strategic Goals:**

- Maintain consistency of General Plan, Zoning and Development Regulations with Local, State, and Federal mandates.
- Provide quality public information and planning services at the Development Processing Center.
- Provide excellent client services.
- Utilize integrated computer applications and interdepartmental electronic communication to expedite and complete development projects and.
- Improve efficiencies through the use of information technology.
- Promote public's understanding of the development and regulatory environment.

#### **Key Outcome Measures:**

Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
RECEIVE BOARD OF SUPERVISORS APPROVAL OF GENERAL PLAN AND ZONING CODE UPDATE BY JULY 2000. What: The General Plan serves as the jurisdiction's "constitution" as far as development is concerned. Why: Guide future physical development of the County.	General Plan and Zoning Code updates are completed.	To achieve standardized format for the General Plan and update changes to reflect current patterns of unincorporated area coverage. Also, clarifying zoning code text in context with zoning code and nuisance abatement enforcement.	Excellent, as the General Plan and Zoning updates were completed ahead of schedule.

#### **Key Outcome Measures: (Continued)**

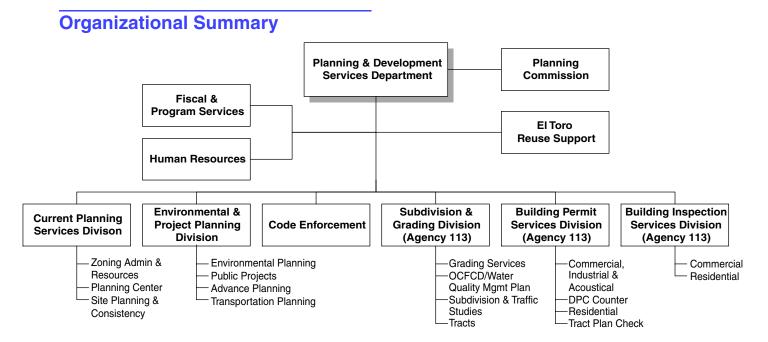
Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
ACHIEVE 95% CUSTOMER SATISFACTION RATING BY AUGUST 2000.  What: PDSD is currently investing in Intranet Development Processing Center Customer Service Evaluation.  Why: This indicator determines how well PDSD is serving public/development community clients.	Survey is in progress and results are pending based on outcome in August 2000.	To achieve 95% customer satisfaction rating. In addition to customer satisfaction forms located at the counter in the Development Processing Center, PDSD is currently investing in an Intranet Development Processing Center Customer Service Evaluation.	On target for measurement outcome in August 2000.
PROFESSIONAL DEVELOPMENT PROGRAM FOR DEPARTMENT STAFF BY JUNE 2000. What: Full day computer courses on Microsoft Office Suite - Word, Excel, PowerPoint, Outlook & Access. Why: Training is key to improving employee efficiency & realizing goals set in PDSD's Business Plan.	Results are pending as in house/hands on computer training began on 4/19/00 for all PDSD employees.	Deliver 30 full day computer courses covering six subjects to approximately 240 PDSD employees.	Computer training is in progress; overall classes are at maximum capacity.
IMPLEMENT INTERNET/INTRANET COMPUTER LINK WITH PFRD & OCFA BY OCTOBER 2000. What: Implement connectivity to the County's ATM network. Why: Allow PDSD to substantially improve communications & services with agencies/depts. & the public.	The Asynchronous Transfer Methos, ATM, network is accomplished and on line. This allows access by other agencies/departments and the public to PDSD's computer applications.	The ATM network infrastructure was completed before target date of May 2000. Phase II, OCFA and PFRD interface is in process and is expected to be finalized by October 2000.	Excellent progress as ATM network infrastructure is accomplished and Phase II is on schedule.
COMPLETE PLANNING & DEVELOPMENT SERVICES DEPARTMENT ANNUAL REPORT BY JULY 2000.  What: PDSD's annual report outlines the organization's financial & corporate conditions.  Why: To convey information to clients about department's business history and current performance.	PDSD's Annual Report is in development, results pending final report due July 2000.	Produce on a yearly basis. To enhance department's ability to communicate and emphasize its range of services. To convey to our clients about the department's business history, current performance, patterns of spending/growth, & new initiatives undertaken by organization.	Currently in development for publication and placement on PDSD's Intranet and Internet sites for access by the public at large.

#### Fiscal Year 1999-00 Key Project Accomplishments:

- Identified critical path to achieve the completion of design and creation, of the Automated Permitting & Planning System (APPS); Board of Supervisors approved \$1.5 Million for Phase II & III.
- Achieved Y2K compliance on all critical computer systems.
- Completed analysis of PDSD staffing, equipment, and facility space needs to establish the new seven code enforcement section. On June 29, 1999, the Board of Supervisors approved \$1.04 Million to support the implementation of the new Code Enforcement Section within the PDSD Building Inspection Division. Code Enforcement was completely operational by October 1, 1999.
- Successfully completed training of all supervisory PDSD employees in the Performance Incentive Program.
- Completed the CEO mandated division of the former PDSD/PFRD shared business office by incorporating 15 financial and administrative support personnel, and implementing the CEO goal that PDSD retain all major support internally.



- Secured PDSD Human Resources Manager and support to complete CEO goal to decentralize Human Resources responsibilities to the department level.
- Successfully processed these major projects: Newport Coast-Crystal Cove, Aliso Viejo-Parker Properties, and Ladera Planned Community.
- Implemented the Geographic Information System (GIS).
- Achieved progress for the South Coast NCCP Program and administration of the Nature Reserve of Orange County.



**PDS DIRECTOR'S OFFICE** - Planning & Development Services Department's director and secretary comprise this division. Each division manager reports directly to the PDSD Director. This relationship allows for greater accountability of the management team in implementing applicable department goals and objectives.

**PDS CURRENT PLANNING SERVICES** - Processes discretionary permits and zone changes for privately initiated development projects, coordinates public hearings for zoning administrator and planning commission, and enforces County's land use regulations. Provides staff support for the Development Processing Counter and administers County's resource management program which includes the Natural Communities Conservation Program.

**PDS PLANNING COMMISSION** - Provides clerical support to the Planning Commission.

**PDS EL TORO REUSE** - This division in Planning Development Services Department provides support to the El Toro Master Development Program.

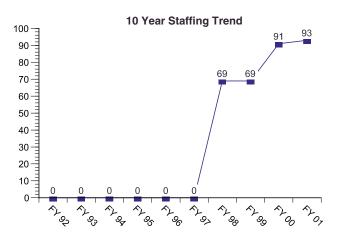
**ENVIRONMENTAL/PROJECT PLANNING** - Maintains the County General Plan, prepares community, specific and area plans, prepares and reviews Environmental Impact Reports. Coordinates implementation activities for Orange County Development Agency - Santa Ana Heights, provides transportation planning and implements the County Growth Management Program. Also assists in processing annexation requests and gathers and reports County demographics data.

**PDS CODE ENFORCEMENT** - Facilitates the enforcement of Titles 2,3,4,6 and 7 of the Orange County Codified Ordinance (OCCO) and a resolution establishing a schedule of fines for Grading code violations. Also issues Civil Citations that impose fines upon persons who violate the Orange County Codified Ordinances.

PDS FISCAL & PROGRAM SERVICES - Provides quality services and support functions to all PDSD divisions, including budget and financial services, building maintenance, records management, banking functions, purchasing and accounts payable. In an effort to improve the reporting organization structure information, the agency-wide shared services were incorporated into this activity.

**PDS HUMAN RESOURCES** - Provide employees with professional and technical service and guidance. In addition, to ensure the hiring and retention of employees who view the County of Orange as a challenging career opportunity.

#### **Ten Year Staffing Trend:**



#### **Ten Year Staffing Trend Highlights:**

Planning & Development Services Department (PDSD) was established on November 19, 1996 in accordance with Board Resolution No. 96-825. The staffing change from FY 1998/99 to FY 1999/2000 is due to the addition of Code Enforcement Section (7) and Fiscal & Program

Services Division (15). Per Board Directive on June 5, 2000, PDSD's FY 2000/2001 Budget was augmented by an additional \$200,000 and (2) positions to address code enforcement demands / needs in the County.

## **Budget Summary**

## Plan for Support of the County's Strategic Priorities:

Consistent with the PDSD Strategic Plan to assist the County with incorporations, continue EIR Preparation, Code Enforcement, support for Census 2000, support for regional planning efforts, and ongoing implementation of the Performance Incentive Plan (PIP).

## Changes Included in the Recommended Base Budget:

Extra Help increase of 1.5 positions

Equipment increase for:

- PDSD Payroll Virtual Timekeeping System
- GIS System Development
- BRASS (Budget System Development/Maintenance)

Code Enforcement training and purchase of one vehicle

PDSD Net Cost is under CEO target by 12.5%

### **Approved Budget Augmentations and Related Performance Results:**

Unit/Amount	Description	Performance Plan	Ref. Num.
Planning & Development Services	Add 2 limited-term positions to the Code	Board introduced at June 5 budget hearing. Required to	071-001
Code Enforcement Program	Enforcement Program	address County code enforcement needs.	
Amount:\$ 200,000			



#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from FY 99-00 Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	91	N/A	93	93	N/A
Total Revenues	4,091,928	6,746,513	5,455,585	8,076,760	2,621,175	48.05
Total Requirements	5,284,592	9,529,547	7,580,529	11,122,648	3,542,119	46.73
Net County Cost	1,192,664	2,783,034	2,124,944	3,045,888	920,944	43.34

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: PLANNING & DEVELOPMENT SERVICES in the Appendix on page 441.

#### **Highlights of Key Trends:**

- Technology Improvements: New Revenue Generation Opportunity - "Sell Banner Advertisement on the PDSD website to our clients in the development and construction community.
- Pilot 2 Year Computer Lease Agreement Versus Purchasing to minimize initial cost outlays, and achieve long term benefits.
- Onsite, Hands-on, Department Computer Training for all PDSD employees (Word, Excel, Power Point, Access, and Outlook).

- Continued and expanded development of PDSD Intra/ Internet websites to make the Internet Web Page a "portal" to the department.
- Successfully complete and implement the Clerk of the Board's Comprehensive Agenda Management System Pilot Project.
- Establish a separate PDSD Network and include tie-in to the County ATM/Extranet in order to improve security, separate Intranet Applications, and Exchange Server from the PFRD Network.
- No program augmentations.

#### **Budget Units Under Agency Control**

No.	Agency Name	Director's Office	Current Planning Services	Planning Commission	El Toro Reuse	Environmental/ project Planning	Code Enforcement	Fiscal & Program Services	Human Resources	Total
071	Planning & Development Services	283,406	2,769,080	116,776	496,295	2,331,551	896,493	4,023,547	205,500	11,122,648
113	Building And Safety	23,957,182	0	0	0	0	0	0	0	23,957,182
126	SCAG Subregional Plan Development	0	0	0	0	0	0	0	0	0
140	Air Quality Improvement	0	0	0	0	613,163	0	0	0	613,163
	Total	24,240,588	2,769,080	116,776	496,295	2,944,714	896,493	4,023,547	205,500	35,692,993



## 113 - BUILDING AND SAFETY

## **Operational Summary**

#### **Agency Description:**

The Building and Safety fund is used as a Restricted/Special Revenue Fund to enforce safety codes, ordinances and statutes related to construction and use of buildings, oil production, signs, zoning and community development in unincorporated areas of Orange County.

At a Glan	ce	
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Total FY 1999-00 Actual Expenditure + Encumbrance: 14,084,809
Total Final FY 2000-01 Budget: 23,957,182
Percent of County General Fund: N/A
Total Employees: 105.00

#### **Strategic Goals:**

- Process development permits.
- Provide excellent client services.
- Review building plans for compliance with building codes and regulations.
- Maintain plan check response time.

#### **Key Outcome Measures:**

Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
COMPLETE PROCESSING OF 90% OF PERMITS WITHIN ESTABLISHED TIME FRAMES. What: Perform permit processing for first plan checks within the established time goal. Why: The indicator shows whether PDSD is meeting public/development community's processing expectations.	Results are pending the final processing of permit outcome reports due July 2000.	To achieve a ten working day turnaround on initial plan check submittals.	Excellent, processing is on target.
ACHIEVE 95% CUSTOMER SATISFACTION RATING BY AUGUST 2000. What: PDSD is currently investing in Intranet Development Processing Center Customer Service Evaluation. Why: This indicator determines how well PDSD is serving public/development community clients.	Survey is in progress and results are pending based on outcome in August 2000.	To achieve 95% customer satisfaction rating. In addition to customer satisfaction forms located at the counter in the Development Processing Center, PDSD is currently investing in an Intranet Development Processing Center Customer Service Evaluation.	On target for measurement outcome in August 2000.

#### Fiscal Year 1999-00 Key Project Accomplishments:

- Processed 1,363 permits based on the new effective fee schedule approved by the Board of Supervisor on May 4, 1999 which resulted in refunding \$1,038,582 to clients.
- Aided in the civil and criminal enforcement of grading violations.



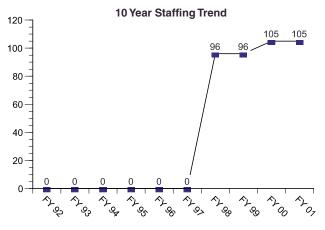
- Processed 20% more subdivision improvement plans.
- Completed building code amendments for adoption of 1997 codes.

**SUBDIVISION & GRADING SERVICES** - Maintains subdivision tentative maps, reviews and approves street and drainage improvement plans, processes Subdivision Committee agenda, administers the master Plan of Drainage, and issues and inspects grading permits.

**BUILDING PERMIT SERVICES** - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County. Issues building, plumbing, electrical and mechanical, and use and occupancy permits.

**BUILDING INSPECTION SERVICES** - Enforces safety codes, ordinances and statutes related to the construction and use of buildings, signs, zoning and community development in unincorporated areas of the County. In an effort to improve reporting organization structure information, the agency-wide shared services were incorporated into this activity.

#### **Ten Year Staffing Trend:**



#### Ten Year Staffing Trend Highlights:

Planning & Development Services Department was established on November 19, 1996 in accordance with Board Resolution No. 96-825. There are no staffing trend changes anticipated for FY 2000/2001. The staffing change from FY 1998/1999 to FY 1999/2000 is due to converting limited term and extra help Building Inspectors to regular positions.

### **Budget Summary**

## Plan for Support of the County's Strategic Priorities:

Consistent with PDSD's Strategic Goals to assist the County with the utilization of integrated computer applications and inter/intra electronic communications; and continue preparation and implementation of the Automated Permitting and Planning System (APPS).

## Changes Included in the Recommended Base Budget:

Changes primarily due to \$1.0 Million refunded in permit fees resulting from the 28% reduction of Building Permit Fees. Revenues and Operating expenses resulted in a reduction of Fund 113 balance for FY 2000/01 recommended Reserve of \$12.8 Million.

Equipment purchase for 6 replacement vehicles.

### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	105	N/A	105	105	N/A
Total Revenues	14,284,340	10,780,000	9,942,724	11,059,331	1,116,607	11.23
Total Requirements	12,101,369	27,007,136	14,113,905	23,957,182	9,843,277	69.74
FBA	14,469,880	16,227,136	15,945,720	12,897,851	(3,047,869)	-19.11

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual



Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: BUILDING AND SAFETY in the Appendix on page 442.

## **Highlights of Key Trends:**

- Continuation of development and implementation for Automated Permitting and Planning System (APPS) Phase II and III Application.
- Permit Activity and Valuation is consistent with Chapman Economic Forecast indicating strong growth in construction spending through 2000 with a slight decline thereafter based on housing statistics.



## 140 - AIR QUALITY IMPROVEMENT

## **Operational Summary**

#### **Agency Description:**

The purpose of the Air Quality Improvement Fund is to promote programs to reduce air pollution from motor vehicles, and was established pursuant to passage of the 1988 California Clean Air Act. A portion of car registration fees provided by the State of California is the primary funding source.

At a	Glar	ice:	
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Total FY 1999-00 Actual Expenditure + Encumbrance: 562,505

Total Final FY 2000-01 Budget: 613,163

Percent of County General Fund: N/A

Total Employees: 0.00

#### **Strategic Goals:**

- Develop a reliable sub-area traffic forecast model to analyze the circulation system in unincorporated Orange County.
- Develop and assist in implementation of a five-year program for utilization of AB2766 funds, Motor Vehicle Registration Fees, consistent with the Board of Supervisors' direction.

#### **Key Outcome Measures:**

Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
SATISFACTION OF PARTNERS AND CLIENTS. What: Air Quality improvements is funded by Fund 140 for benefit of County operations & employees. Why: These activities can help lead to higher quality of life for Orange County residents.	Program to reduce air quality impacts of County operation and interface community.	Lease two Electric vehicles, and design Kiosk information system for placement in multiple County facilities.	Electronic Vehicles are leased and are undergoing evaluation; the Kiosk project is underway.
PDSD TRAFFIC FORECASTS ARE CONSISTENT WITH THOSE OF OCTA.  What: System (computer models, data sets, & procedures) to allow County to make accurate forecasts.  Why: We can serve our clients, especially other County Agencies/Departments more effectively.	Purchase orders are issued for technical assistance to update County's hardware & software. Staff has reviewed OCTA prototype release of models.	Consistent traffic forecasts. To serve our clients, especially other County Agencies/ Departments more effectively if we are able to make model runs directly.	Project dependent on OCTA for completion of OCTAM3 & CSUF Center for Demographic Research on OCP projections.
POSITIVE AUDITS BY SCAQMD OF AB2766 FUNDS. What: Funds are available for a wide range of projects that lead to improved air quality. Why: This program can help lead to higher quality of life for Orange County residents.	SCAQMD reviews use of funds in light of AB2766 guidelines.	Achieve buy-off by SCAQMD on all program expenditures. Positive audits indicate program is well administered.	Latest audit required minor modifications in one category.

#### Fiscal Year 1999-00 Key Project Accomplishments:

Successful validation of data via enhanced computer system to accurately make traffic forecasts.

Respect of clients is important to enhance quality of life of Orange County residents by successfully instituting new initiatives such as the Information Kiosks Purchase, and the leasing of 2 Electronic Cars to reduce motor vehicle emissions into our environment.

## **Budget Summary**

## Plan for Support of the County's Strategic Priorities:

Continue to promote public awareness of reduction projects to reduce motor vehicle emissions.

Continue to keep partners and clients informed of planning and technical activities, and public education/rideshare events through verbal and written communication.

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	244,420	225,000	194,036	174,500	(19,536)	-10.07
Total Requirements	147,588	969,774	502,505	613,163	110,658	22.02
FBA	664,774	744,774	711,606	438,663	(272,943)	-38.36

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: AIR QUALITY IMPROVEMENT in the Appendix on page 443.

#### **Highlights of Key Trends:**

- Transportation Planning (\$203K) for County Rideshare Incentive; Bus/Transit Incentive; and Information Kiosk Purchase & Maintenance for the Central Court House Lobby, and the Lamoreaux Justice Center.
- Additional Electric Car Station Installation in South County.



### 080 - PUBLIC FACILITIES & RESOURCES

## **Operational Summary**

#### **Mission:**

To provide, operate, and maintain quality public facilities and regional resources for the enjoyment, mobility, protection, and business of the people of Orange County.

#### At a Glance:

Total FY 1999-00 Actual Expenditure + Encumbrance: 33,344,950

Total Final FY 2000-01 Budget: 39,472,158

Percent of County General Fund: 1.91%

Total Employees: 313.00

#### **Strategic Goals:**

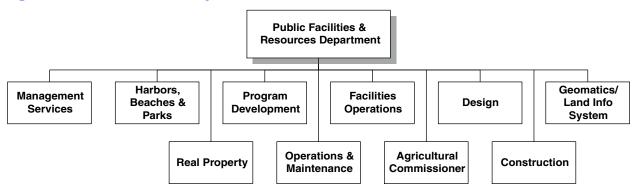
- Provide regional flood protection for Orange County.
- Provide regional recreational facilities and manage historical and natural resources.
- Enforce State mandated agricultural and pesticide regulations, and weights and measure programs within Orange County.
- Construct, maintain and manage the road system in unincorporated Orange County.
- Provide facility operations and maintenance, transportation services, publishing services, capital project management, and mandated County Surveyor services.

#### Fiscal Year 1999-00 Key Project Accomplishments:

- Completed construction of the Lower Santa Ana River, from Weir Canyon to the Ocean, and Seven Oaks Dam; removed the 100-year floodplain designation for the affected areas in Orange County; obtained \$49 million in state and federal funding for the Santa Ana River project.
- Acquired 2,743 acres of wilderness land additions to Laguna Coast Wilderness Park and Limestone-Whiting Wilderness Park from developer dedications.
- Added 15 miles to regional system of hiking and riding trails.
- Completed Antonio Parkway, a key element in the County's bankruptcy recovery plan.
- Encumbered first year appropriations for all 1999 deferred maintenance projects identified in the County's Financial Strategic Plan.
- Obtained over seven million dollars in Combined Transportation Funding Program "Measure M" grant monies.



## **Organizational Summary**



**PF&RD DIRECTORS OFFICE** - The PFRD Director's Office provides overall guidance to running the department, oversees a total of 1,155 PFRD positions, and ensures that PFRD provides quality services to other County departments and to the public.

**PF&RD MANAGEMENT SERVICES** - The Management Services Division provides administrative support to PFRD programs including financial and budget services, computer support, purchasing and contract support, accounting services, publishing services, building support services, special project coordination, legislative coordination, and parking facility administration.

HARBORS, BEACHES, AND PARKS - See HBP Fund 405.

**PF&RD REAL PROPERTY** - The Real Property Division consists of three sections including Acquisition and Management, County Property Permits, and Right-of-Way Processing. Real Property provides real estate services to support PFRD programs and projects, maintains right-of-way records for all of PFRD's properties and issues permits to ensure the protection and proper use of County property.

**PF&RD PROGRAM DEVELOPMENT** - The Program Development Division, within PFRD Fund 080, provides support for the National Pollutant Discharge Elimination System (NPDES), Stormwater Quality Monitoring Program, and Clean Water Act grant programs. Activities include monitoring surface water quality and overseeing the cleanup of pollutant spills at industries.

**PF&RD OPERATIONS & MAINTENANCE** - The Operations & Maintenance Division, within PFRD Fund 080, accounts primarily for the cost to operate vehicles by road maintenance and flood control staff. The Road and Flood Funds reimburse PFRD Fund 080 for these vehicle operating expenses.

**PF&RD FACILITIES OPERATIONS** - The Facilities Operations Division is responsible for maintaining and repairing County buildings and facilities. Facilities Operations also operates the Central Utility Facility (CUF).

AGRICULTURAL COMMISSIONER - The Agricultural Commissioner is mandated to enforce State laws and regulations pertaining to agriculture, pest detection and exclusion, pesticide use, and weights and measures. The Agricultural Commissioner also implements the County's weed abatement program.

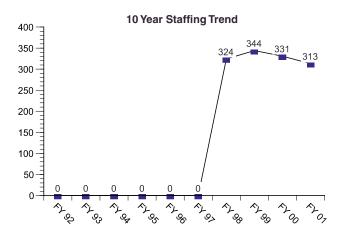
**PF&RD DESIGN** - See Road Fund 115, Flood Fund 400, and the HBP Fund 405.

**PF&RD CONSTRUCTION** - The Construction Division administers County construction contracts, inspects construction projects, operates the construction materials laboratory, inspects subdivision projects, and provides architect and engineering services to County departments.

GEOMATICS/LAND INFO SYSTEMS - The Geomatics Division provides subdivision map check services, monument preservation, records management and boundary maintenance. Other activities include field surveys, photogrammetry, landbase and Geographic Information System (GIS) applications, support mapping, and basic Computer Aided Drafting & Design (CADD) for capital projects.



#### **Ten Year Staffing Trend:**



#### **Ten Year Staffing Trend Highlights:**

The County formed the Public Facilities & Resources Department in FY 1997-98 from combining components of the former Environmental Management Agency with components of the former General Services Agency. PFRD Fund 080's total positions will reduce from 331 in FY 1999-00 to 313 positions in FY 2000-2001, a decrease of 18 positions. The reduction results from reassignment of existing positions to other PFRD funds, including the reassignment of 12 positions to the Utilities Fund 040, where staff are providing their

main support. In addition to 313 positions in Fund 080, PFRD has 842 positions budgeted in eight other PFRD fund/agencies which include the Road Fund, Flood Fund, HBP, Utilities, Parking Facilities, Reprographics ISF, Transportation ISF and Dana Point Tidelands.

#### **Budget Summary**

## Plan for Support of the County's Strategic Priorities:

PFRD will continue to provide required staffing and appropriations to complete the deferred maintenance plan and the Americans with Disabilities Act (ADA) compliance.

## Changes Included in the Recommended Base Budget:

PFRD Fund 080's FY 2000-01 Base Budget Request of \$38,872,158 is \$1,790,548 (4%) lower than the FY 1999-00 Current Modified Budget amount. (Modified Budget includes all approved mid-year budget changes.) The decrease is due primarily to a reduction in certain professional services which are being budgeted directly in PFRD's other program funds.

#### **Approved Budget Augmentations and Related Performance Results:**

Unit/Amount	Description	Performance Plan	Ref. Num.
Facilities Operations - PF52 Amount:\$ 100,000	CMMS Equipment Survey	Will complete survey of equipment in County bldgs. to facilitate scheduling preventive maintenance.	080-002
Facilities Operations - PF52 Amount:\$ 375,000	Asset Management Program & CMMS Data Consultant	Needed to prioritize, schedule and budget bldg maintenance, space planning, and replacement.	080-003
Agricultural Commissioner - PF60 Amount:\$ 125,000	Contribute General Funds to Cooperative Extension.	Propose entering contract with Coop. Ext. to set requirements for use of funds and report on usage.	080-001

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	331	N/A	313	313	N/A
Total Revenues	19,333,334	28,977,061	22,961,610	29,415,158	6,453,548	28.11
Total Requirements	28,004,562	38,060,564	32,000,715	39,472,158	7,471,443	23.35
Net County Cost	8,671,228	9,083,503	9,039,105	10,057,000	1,017,895	11.26

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.



Detailed budget by expense category and by activity is presented for agency: PUBLIC FACILITIES & RESOURCES in the Appendix on page 444.

#### **Highlights of Key Trends:**

PFRD budgeted \$3.3 million for the new Red Imported Fire Ant eradication program, which will be offset by State revenues. In addition, PFRD has not budgeted any amount related to the recently approved Propositions 12

and 13 which approved the statewide sale of bonds for parks and open space and for water quality respectively. At the time of this budget, PFRD has no firm estimates or schedule for receipt of funds from these bond issues.

#### **Budget Units Under Agency Control**

No.	Agency Name	PFRD Directors Office	PFRD Management Services	Harbors, Beaches, And Parks	PFRD Real Property	PFRD Program Development	PFRD Operations & Maintenance			PFRD Design	PFRD Construction	Geomatics/ land Info Systems	Total
	Utilities	0	13,626,242	0	0	0	0	0	0	0	0	0	13,626,242
080	Public Facilities & Resources	612,164	12,569,977	0	1,790,230	113,000	3,041,000	10,891,816	5,950,891	0	1,737,724	2,765,356	39,472,158
106	County Tidelands - Newport Bay	0	0	2,463,749	0	0	0	0	0	0	0	0	2,463,749
108	County Tidelands - Dana Point	0	0	5,342,721	0	0	0	0	0	0	0	0	5,342,721
114	Fish And Game Propagation	0	0	149,417	0	0	0	0	0	0	0	0	149,417
115	Road	0	71,566,659	0	0	0	0	0	0	0	0	0	71,566,659
128	Survey Monument Preservation	0	313,774	0	0	0	0	0	0	0	0	0	313,774
129	Off-highway Vehicle Fees	0	0	191,658	0	0	0	0	0	0	0	0	191,658
137	Parking Facilities	0	5,011,221	0	0	0	0	0	0	0	0	0	5,011,221
148	Foothill Circulation Phasing Plan	0	5,436,671	0	0	0	0	0	0	0	0	0	5,436,671
149	Foothill/ eastern Transport Corridor	0	469,739	0	0	0	0	0	0	0	0	0	469,739
15K	Limestone Regional Park Mitigation Maint Endow	0	0	20,577	0	0	0	0	0	0	0	0	20,577
296	Transportatio n ISF	0	20,228,447	0	0	0	0	0	0	0	0	0	20,228,447
297	Reprographi cs ISF	0	3,845,640	0	0	0	0	0	0	0	0	0	3,845,640
400	Flood Control District	0	82,084,465	0	0	0	0	0	0	0	0	0	82,084,465
402	Flood Control Dist Bonds '57-i & S	0	52,074	0	0	0	0	0	0	0	0	0	52,074
403	Santa Ana River Environment al Enhancemen t	0	205,364	0	0	0	0	0	0	0	0	0	205,364
404	Flood Control District- capital	0	59,174,470	0	0	0	0	0	0	0	0	0	59,174,470



## **Budget Units Under Agency Control**

No.	Agency Name	PFRD Directors Office	PFRD Management Services	Harbors, Beaches, And Parks	PFRD Real Property	PFRD Program Development	PFRD Operations & Maintenance		Agricultural Commissioner	PFRD Design	PFRD Construction	Geomatics/ land Info Systems	Total
405	Harbors, Beaches & Parks Csa 26	0	0	55,166,978	0	0	0	0	0	0	0	0	55,166,978
453	Sanitation District 12'63 Sewer Bond Redemption	0	3,287	0	0	0	0	0	0	0	0	0	3,287
458	County Service Area #4 -leisure World	0	0	673,355	0	0	0	0	0	0	0	0	673,355
459	N. Tustin Landscape & Lighting Assessment District	0	0	924,258	0	0	0	0	0	0	0	0	924,258
468	County Service Area #13 -La Mirada	0	0	12,080	0	0	0	0	0	0	0	0	12,080
475	County Service Area #20 - La Habra	0	0	12,222	0	0	0	0	0	0	0	0	12,222
477	County Service Area #22-e Yorba Linda	0	0	47,819	0	0	0	0	0	0	0	0	47,819
506	Irvine Coast Assessment District 88-1 Construction	0	5,150,700	0	0	0	0	0	0	0	0	0	5,150,700
	Total	612,164	279,738,730	65,004,834	1,790,230	113,000	3,041,000	10,891,816	5,950,891	0	1,737,724	2,765,356	371,645,745

## 106 - COUNTY TIDELANDS - NEWPORT BAY

## **Operational Summary**

#### **Agency Description:**

Provides the public with pleasant and safe boating and other marine recreational and environmental experiences, and maximizes concession revenues to financially support these public programs.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	2,194,785
Total Final FY 2000-01 Budget:	2,463,749
Percent of County General Fund:	N/A
Total Employees:	0.00

**COUNTY TIDELANDS/NEWPORT BAY** - This fund is financed by revenue derived from rents and leases of land and improvements on state tidelands in Newport Bay granted in trust to the County, and is for use to benefit those granted lands.

## **Budget Summary**

## Changes Included in the Recommended Base Budget:

The decrease in Fund 106's budget for FY 2000/2001, compared to the budget for FY 1999/2000, is due to an accounting change for Harbor Patrol services. The allocation of costs is lower this budget year.

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	2,366,148	3,157,439	2,553,964	2,463,749	(90,215)	-3.53
Total Requirements	2,178,560	3,311,222	2,376,889	2,463,749	86,860	3.65
FBA	18,452	153,783	14,696	0	(14,696)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: COUNTY TIDELANDS - NEWPORT BAY in the Appendix on page 446.

## 040 - UTILITIES

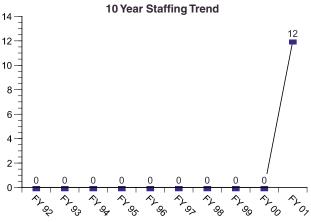
## **Operational Summary**

#### **Agency Description:**

Provides utilities and trash collection for City, State, Federal, and County Agencies.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	13,882,935
Total Final FY 2000-01 Budget:	13,626,242
Percent of County General Fund:	0.66%
Total Employees:	12.00

#### **Ten Year Staffing Trend:**



## Final Budget and History:

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	0	N/A	12	12	N/A
Total Revenues	658,427	711,416	492,029	686,455	194,426	39.52
Total Requirements	10,422,471	20,212,226	13,783,372	13,626,242	(157,130)	-1.14
Net County Cost	9,764,044	19,500,810	13,291,343	12,939,787	(351,556)	-2.64

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: UTILITIES in the Appendix on page 447.

#### **Ten Year Staffing Trend Highlights:**

Staff relocated from PFRD fund 080 to better align the budget with where the staff work most of the time.

## **Budget Summary**

## Changes Included in the Recommended Base Budget:

Relocation of 12 positions from Facilities Operations fund 080 to Utilities fund 040.



## 108 - COUNTY TIDELANDS - DANA POINT

## **Operational Summary**

#### **Agency Description:**

Provides the public with pleasant and safe boating and other marine recreational and environmental experiences, and maximizes concession revenues to financially support these public programs.

#### At a Glance:

Total FY 1999-00 Actual Expenditure + Encumbrance: 5,180,741

Total Final FY 2000-01 Budget: 5,342,721

Percent of County General Fund: N/A

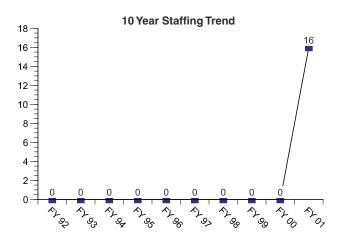
Total Employees: 16.00

#### Fiscal Year 1999-00 Key Project Accomplishments:

Awarded construction contract for harbor dredging.

**COUNTY TIDELANDS/DANA POINT** - This fund is financed by revenue derived from rents and leases of land improvements on or adjacent to state tidelands in Dana Point Harbor, granted in trust to the County, and is for use to benefit those granted lands. Capital projects are financed from HB&P and repaid as funds are available.

#### **Ten Year Staffing Trend:**



#### **Ten Year Staffing Trend Highlights:**

Sixteen positions will begin charging directly to Fund 108 in FY 2000/20001. These positions were previously budgeted in Fund 405.

## **Budget Summary**

## Changes Included in the Recommended Base Budget:

Fund 108 will begin recording Salary & Employee Benefit costs in the respective salary accounting objects within Fund 108. Prior to this year, labor costs were recorded in the 1900 Professional Services object.

The allocation of Harbor Patrol cost will decrease this year due to a change in the allocation rate.

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	0	N/A	16	16	N/A
Total Revenues	4,500,078	4,698,370	5,394,954	5,342,721	(52,233)	-0.97
Total Requirements	4,561,291	5,887,612	4,973,608	5,342,721	369,113	7.42
FBA	198,602	1,189,242	314,602	0	(314,602)	-100.00

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: COUNTY TIDELANDS - DANA POINT in the Appendix on page 448.



## 114 - FISH AND GAME PROPAGATION

## **Operational Summary**

#### **Agency Description:**

Evaluate and recommend policy to further fish and game habitat and preservation interests and, per Board policy, financially support stocking of fish for regional park lake fish programs.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	30,303
Total Final FY 2000-01 Budget:	149,417
Percent of County General Fund:	N/A
Total Employees:	0.00

**FISH & GAME PROPAGATION** - This fund derives its revenue from fines levied by the State Department of Fish and Game. These revenues are used to enhance public awareness of the County's Fish and Game resources.

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	22,287	29,300	26,106	23,475	(2,631)	-10.08
Total Requirements	21,405	143,430	30,303	149,417	119,114	393.08
FBA	126,387	114,130	128,268	125,942	(2,326)	-1.81

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: FISH AND GAME PROPAGATION in the Appendix on page 449.



## 115 - ROAD

## **Operational Summary**

#### **Agency Description:**

Provide road and traffic safety improvements in unincorporated Orange County.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	40,946,428
Total Final FY 2000-01 Budget:	71,566,659
Percent of County General Fund:	N/A
Total Employees:	191.00

#### **Strategic Goals:**

- Compete for Federal, State & Local grant programs to enhance funding.
- Complete capital improvement program for roadway projects.
- Provide roadway maintenance to existing infrastructure.
- Provide traffic safety and signal maintenance for roadway network.

#### Fiscal Year 1999-00 Key Project Accomplishments:

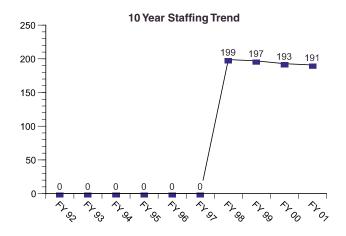
- Completion of Antonio Parkway under budget & ahead of schedule.
- Completed Jamboree-Edinger interchange & Mesa Birch realignment.
- Awarded project for Newport Blvd. & Irvine Blvd. widening.
- Awarded Crawford Canyon Sidewalk project.
- Awarded four (4) bridge seismic retro fit projects.
- Awarded Crown Valley Parkway bridge project.

**ROAD** - Special District - Administer County's Road Fee Program and Special Funding Districts.

Road Program - Develop and administer County's transportation capital improvement program and secure grant funding.

Traffic Engineering - Conduct traffic safety investigations, provide traffic committee support and plan, design & operate traffic signal systems.

## **Ten Year Staffing Trend:**





#### **Ten Year Staffing Trend Highlights:**

PFRD has gone through a number of reorganizations and it is only recently that the fund was assigned positions. It does not have a history of staffing since the staff were all assigned to the Operating Fund and billed to the various PFRD funds via direct and indirect billing from the Operating Fund.

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from Actua	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	193	N/A	191	191	N/A
Total Revenues	65,362,046	54,447,733	46,268,375	65,303,384	19,035,009	41.14
Total Requirements	65,007,648	86,564,920	75,180,552	71,566,659	(3,613,893)	-4.81
FBA	8,626,029	32,117,187	40,339,090	6,263,275	(34,075,815)	-84.47

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: ROAD in the Appendix on page 450.

#### **Highlights of Key Trends:**

- Continue to compete for Federal, State & Local grant programs to enhance funding.
- Road revenue which is mainly gas tax will be consistent at approximately \$13 million a year unless the two Assembly Bills currently pending pass and become law. If that happens, preliminary calculations show that the gas tax revenue for the Road Fund will increase by over \$15 million.

## 128 - SURVEY MONUMENT PRESERVATION

## **Operational Summary**

#### **Agency Description:**

California Gov't Code Sec. 27584 authorizes this fund to pay for County surveyor cost for retracement or remonument survey of major historical land division lines upon which later surveys are based.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	176,279
Total Final FY 2000-01 Budget:	313,774
Percent of County General Fund:	N/A
Total Employees:	0.00

**SURVEY MONUMENT PRESERVTN FUND** - This balanced fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	94,000	85,600	84,835	86,250	1,415	1.67
Total Requirements	28,823	179,262	176,279	313,774	137,495	78.00
FBA	92,443	93,662	157,619	227,524	69,905	44.35

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: SURVEY MONUMENT PRESERVATION in the Appendix on page 451.



## 129 - OFF-HIGHWAY VEHICLE FEES

## **Operational Summary**

#### **Agency Description:**

Support facilities for off-highway vehicle use if and when such facilities are established, and monitor and control illegal use of off-highway vehicles in regional open space and wilderness parks.

At	a Glance:	
Tota	al FY 1999-00 Actual Expenditure + Encumbrance:	82,662
Tota	al Final FY 2000-01 Budget:	191,658
Per	cent of County General Fund:	N/A
Tota	al Employees:	0.00

**OFF-HIGHWAY VEHICLE FEES** - This fund is financed by revenue from registration fee for off-highway vehicle parks. Allowable uses of funds are: 1) planning, constructing, or operating facilities for use of Off-Highway Vehicles; 2) controlling operations of motor vehicles where their use is prohibited, and 3) repairing facilities. Presently, only #2 is being done.

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	65,946	51,000	87,145	87,500	355	0.41
Total Requirements	127,771	426,606	82,662	191,658	108,996	131.86
FBA	456,706	375,606	394,882	104,158	(290,724)	-73.62

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OFF-HIGHWAY VEHICLE FEES in the Appendix on page 452.

## 137 - PARKING FACILITIES

## **Operational Summary**

#### **Agency Description:**

To provide, operate, and maintain parking facilities for County employees and for the public doing business with the County.

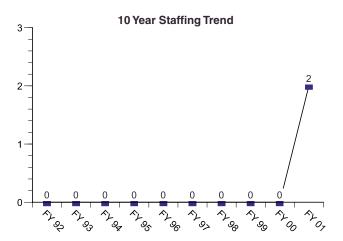
At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	4,447,370
Total Final FY 2000-01 Budget:	5,011,221
Percent of County General Fund:	N/A
Total Employees:	2.00

#### Fiscal Year 1999-00 Key Project Accomplishments:

The implementation of the Automated Parking Control equipment for the Manchester Complex, Hutton Twin Towers, and Hall of Administration is completed.

PARKING FACILITIES - This fund is used to account for cost and revenue associated with providing parking facilities to the public and employees. Segregating these funds allows for analysis of the Parking facilities impact to the General Fund. Included in this fund are operating and maintenance cost for all County-owned parking lots, parking revenue associated with County-owned pay parking lots (Manchester, Hall of Administration, and Hutton Twin Towers lots), parking spaces leased by the County, and the County's cost associated with the Civic Center Authority lots. This fund provides financing to meet debt service obligations for the Manchester parking structures.

### **Ten Year Staffing Trend:**



#### **Ten Year Staffing Trend Highlights:**

Staff relocated from PFRD fund 080 to better align the budget with where the staff work most of the time.

## **Budget Summary**

## Changes Included in the Recommended Base Budget:

Relocation of positions from PFRD fund 080 to Parking Facilities fund 137.



#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	0	N/A	2	2	N/A
Total Revenues	4,937,953	4,738,500	4,162,451	4,865,500	703,049	16.89
Total Requirements	4,162,065	5,071,350	4,687,283	5,011,221	323,938	6.91
FBA	430,742	332,850	899,301	145,721	(753,580)	-83.80

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: PARKING FACILITIES in the Appendix on page 453.

### 148 - FOOTHILL CIRCULATION PHASING PLAN

## **Operational Summary**

#### **Agency Description:**

Provide for construction and acquisition of road, bridges and intersection improvements as outlined by FCPP adopted September 15, 1987.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	1,460,434
Total Final FY 2000-01 Budget:	5,436,671
Percent of County General Fund:	N/A
Total Employees:	0.00

#### **Strategic Goals:**

Complete required projects according to priority and stay within the financial constraints of bond financing.

#### **Fiscal Year 1999-00 Key Project Accomplishments:**

Payment of approximately \$714,000 was made towards the reduction of liability for (Oso Parkway between Antonio Parkway and Coto de Caza Drive) the road construction project that was completed by Coto de Caza Ltd. (now Lennar Homes) on behalf of the County leaving an obligation of about \$900,000 which will be paid off in FY 2000-01.

**FOOTHILL CIRCULATION PHASING** - Construction and acquisition of roads, bridges and intersection improvements. Acquisition of "Oso Parkway between Antonio parkway and Coto de Caza Drive" will be completed in FY 2000-01 with the final payment of approximately \$900,000.

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from FY 99-00 Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	9,952,376	16,319,975	6,825,078	8,235,000	1,409,922	20.66
Total Requirements	1,462,955	6,769,731	1,453,741	5,436,671	3,982,930	273.98
FBA	(17,486,309)	(9,550,244)	(8,889,778)	(2,798,329)	6,091,449	-68.52

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: FOOTHILL CIRCULATION PHASING PLAN in the Appendix on page 454.

#### **Highlights of Key Trends:**

Continue with the acquisition and construction of road, bridges and intersection improvements as outlined by the FCPP adopted in 1987.



## 149 - FOOTHILL/EASTERN TRANSPORT CORRIDOR

## **Operational Summary**

#### **Agency Description:**

Design, construction and/or acquisition of roads and bridges for the portion of the Foothill Transportation Corridor which is within the Foothill Circulation Phasing Plan.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	457,813
Total Final FY 2000-01 Budget:	469,739
Percent of County General Fund:	N/A
Total Employees:	0.00

#### **Strategic Goals:**

Projects associated with this fund are complete. Obtain a disposition of the fund balance and process the appropriate paperwork to close the fund.

#### Fiscal Year 1999-00 Key Project Accomplishments:

This fund was a pass through for payments to Transportation Corridor Agency (TCA) for the construction of the toll roads. The revenue came from the sale of bonds and was transferred to this fund. The bond proceeds were used to make payments to TCA based on invoices received for the completion of the toll roads. The projects are now complete and the fund is closed.

**FOOTHILL TRANSPORTATN CORRIDOR** - Administration and monitoring of progress for the Foothill Transportation Corridor. Audit and process payments for the construction of toll roads to the Transportation Corridor Agency.

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from FY 99-00 Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	301,470	25,000	16,574	25,000	8,426	50.84
Total Requirements	461	604,039	468,081	469,739	1,658	0.35
FBA	150,498	579,039	441,239	444,739	3,500	0.79

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: FOOTHILL/EASTERN TRANSPORT CORRIDOR in the Appendix on page 455.

# 15K - LIMESTONE REGIONAL PARK MITIGATION MAINT ENDOW

## **Operational Summary**

#### **Agency Description:**

Board of Supervisors Minute Order of 11/15/94 authorized establishment of this fund. The interest from this fund is to be spent on the maintenance cost for a proposed wetlands mitigation area in the future Limestone Regional Park.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	253
Total Final FY 2000-01 Budget:	20,577
Percent of County General Fund:	N/A
Total Employees:	0.00

**LIMESTONE RP MITIG MAINT ENDOW** - This is a non-expendable endowment and trust fund. Interest earnings from a \$200,000 contribution from Foothill/Eastern Transportation Corridor Agency will be used for annual repairs and maintenance of a proposed mitigation area within the future boundary of Limestone Regional Park.

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	11,221	6,300	16,342	7,830	(8,512)	-52.09
Total Requirements	225	42,141	35,844	20,577	(15,267)	-42.59
FBA	30,066	35,841	41,063	12,747	(28,316)	-68.96

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: LIMESTONE REGIONAL PARK MITIGATION MAINT ENDOW in the Appendix on page 456.



#### 400 - FLOOD CONTROL DISTRICT

## **Operational Summary**

#### **Agency Description:**

Construct, operate and maintain flood control facilities and provide regional flood protection for Orange County.

#### At a Glance:

Total FY 1999-00 Actual Expenditure + Encumbrance: 42,603,029

Total Final FY 2000-01 Budget: 82,084,465

Percent of County General Fund: N/A

Total Employees: 273.00

#### **Strategic Goals:**

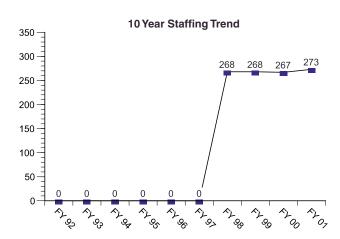
- Reduce regional flood threat.
- Mitigate flood threat from the Santa Ana River.
- Satisfy environmental and regulatory compliance requirements.
- Rebudgeted 3 major projects worth \$20,500,000 that were ready for award in FY 1999-00 but could not be processed due to conditions put forth by regulatory agencies late during the fiscal year causing them to be delayed to FY 2000-01.

#### Fiscal Year 1999-00 Key Project Accomplishments:

- Completed construction and improvements of Brea Creek, Carbon Creek, East Garden Grove Wintersburg Channels and Galivan Retarding Basin. Designed and constructed Fullerton Creek. Designed Rossmoor Pump Station.
- Submitted residual floodplain studies to FEMA for various flood projects. Cleaned all flood channels using federal grant funded workers. Revised the countywide NPDES water quality monitoring program. Recovered cost of prior years storm damage from FEMA, State and Army Corps of Engineers.

**FLOOD CONTROL DISTRICT** - Designing, building and maintaining flood control channels and other flood protection facilities. Monitoring potentially severe storm events and responding to emergencies. Complying with National Clean Water Act standards and related regulations for creeks, rivers and stormwater. Acquiring land and easements needed to construct flood control projects.

## **Ten Year Staffing Trend:**



#### **Ten Year Staffing Trend Highlights:**

PFRD has gone through a number of reorganizations and it is only recently that the fund was assigned positions. It does not have a history of staffing since the staff were all assigned to the Operating Fund and billed to the various PFRD funds via direct and indirect billing from the Operating Fund.

## **Budget Summary**

## **Changes Included in the Recommended Base Budget:**

Three capital projects were rebudgeted from FY 1999-00 due to time constraints in awarding them during the fiscal year because of conditions from regulatory agencies. PFRD is ready to move as soon as the conditions are satisfied, lifted or negotiated to mutually agreeable terms.

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	267	N/A	273	273	N/A
Total Revenues	54,314,416	50,201,191	59,095,021	59,091,100	(3,921)	-0.01
Total Requirements	48,184,719	77,534,282	61,907,182	82,084,465	20,177,283	32.59
FBA	16,068,794	27,333,091	23,301,277	22,993,365	(307,912)	-1.32

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: FLOOD CONTROL DISTRICT in the Appendix on page 457.

#### **Highlights of Key Trends:**

Reduce regional flood threat.



# 403 - SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT

## **Operational Summary**

## **Agency Description:**

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	28,286
Total Final FY 2000-01 Budget:	205,364
Percent of County General Fund:	N/A
Total Employees:	0.00

## **Budget Summary**

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from FY 99-00 Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	12,361	13,500	17,420	11,500	(5,920)	-33.98
Total Requirements	241	223,842	27,948	205,364	177,416	634.81
FBA	199,342	210,342	211,462	193,864	(17,598)	-8.32

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT in the Appendix on page 458.

## 404 - FLOOD CONTROL DISTRICT-CAPITAL

# **Operational Summary**

#### **Agency Description:**

Remove the flood threat from the Santa Ana River.

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Total FY 1999-00 Actual Expenditure + Encumbrance: 7,497,096

Total Final FY 2000-01 Budget: 59,174,470

Percent of County General Fund: N/A

Total Employees: 0.00

#### **Strategic Goals:**

- Complete construction of the SAR Mainstem Project.
- Obtain additional funding to complete SAR project, including Prado Dam.

### Fiscal Year 1999-00 Key Project Accomplishments:

- Achieved 100 year Floodplain Designation by FEMA.
- Initiated Landscaping of Lower SAR.
- Construction of Lower SAR Reach 8 underway with completion anticipated by 2001.
- Completed Construction of Seven Oaks Dam Embankment-Dedication Ceremony Held January 2000-Operations and Maintenance Agreement under Negotiation.
- Submitted Draft Habitat Management Plan for Santa Ana Canyon to Corps of Engineers.
- Obtained construction authorization from the Federal Government for the Prado Dam Project.
- Initiated Real Property Acquisition Program for Prado Dam Project Funding Accomplishments.
- Submitted request for Federal funding to U.S. Senate and Congressional Appropriations committees to support the SAR and Prado Dam Projects.
- Submitted request to State Department of Water Resources to support continued Subvention funding for the SAR Project.
- Facilitated completion of Federal Audit for credit for Project Expenditures.
- Continuing with negotiations for a new Project Cooperation Agreement based on a lower cost share for construction of Prado Dam.

**FLOOD CONTROL DIST - CAPITAL -** Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet SAR and Prado Dam Project construction schedule. Endeavor to obtain additional funding to complete SAR Projects including Prado Dam.



# **Budget Summary**

### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	28,604,884	6,115,000	28,479,921	39,452,489	10,972,568	38.53
Total Requirements	8,561,115	88,482,059	87,344,376	59,174,470	(28,169,906)	-32.25
FBA	66,422,198	82,367,059	86,389,385	19,721,981	(66,667,404)	-77.17

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: FLOOD CONTROL DISTRICT-CAPITAL in the Appendix on page 459.

## **Highlights of Key Trends:**

- Remove the flood threat from the Santa Ana River.
- Complete construction of the SAR Mainstem Project.
- Obtain additional funding to complete SAR project, including Prado Dam.

# 405 - HARBORS, BEACHES & PARKS CSA 26

# **Operational Summary**

#### **Agency Description:**

To preserve and interpret the best of our natural and historic resources, expanding opportunities for healthy outdoor recreation, and contributing importantly to Orange County's quality of life.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	45,570,457
Total Final FY 2000-01 Budget:	55,166,978
Percent of County General Fund:	N/A
Total Employees:	232.00

#### **Strategic Goals:**

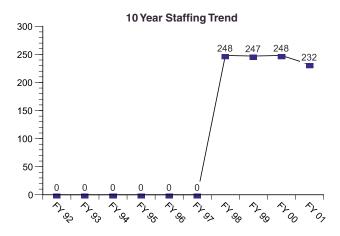
- Enhance protection and public education of natural and cultural resources.
- Support and maintain an infrastructure that is safe and for the benefit of the public.
- Enhance HBP facilities operations efficiency, maintenance, and public services.

#### **Fiscal Year 1999-00 Key Project Accomplishments:**

- Began construction of Newport Harbor Patrol Headquarters.
- Began construction of Upper Newport Bay Regional Park Interpretive Center.
- Completed dredging of Upper Newport Bay.
- Designed and awarded contracts for enlarging the interpretive center at Caspers Wilderness Park; improvements at Aliso-Serrano Trail; replacing rest rooms at Mile Square Park; and installing rest room at Key Ranch Historical Park.

HARBORS, BEACHES & PARKS - This budget funds the operation and maintenance of the County's Regional Harbors, Beaches & Parks system. This fund also finances some capital projects at Dana Point Tidelands and Newport Tidelands depending on priority of projects and availability of funding. Tidelands revenues are used to reimburse this fund for those projects as funds are available.

# **Ten Year Staffing Trend:**





#### **Ten Year Staffing Trend Highlights:**

- Public Facilities & Resources Department (PFRD) came into existence in Fiscal Year 1997-1998. The Harbors, Beaches, & Parks Division included 248 staff positions at that time.
- In the Fiscal Year 2000-2001 budget exactly 16 positions are being transferred from Fund 405 to Fund 108, reducing the Fund 405 position count to 232 total positions.

Harbor Patrol allocation rates are to be revised this budget year and Fund 405 will be paying for a larger share of these costs which will increase expenditures for the year. There will be a revenue offset to these costs because the tideland funds will transfer excess funds to Fund 405 to offset these costs.

There will be a large increase in appropriations for Watershed projects and ADA projects in the FY 2000/2001 budget. The Watershed increase in budgeted expenditures to the prior budgeted year is \$1.2M. The ADA increase in budgeted expenditures to the prior budgeted year is \$1.3M.

# **Budget Summary**

# Changes Included in the Recommended Base Budget:

Exactly 16 position are being transferred From Fund 405 to Fund 108 to better reflect labor cost in Fund 108. This transfer will lower Fund 405 labor cost in the FY 2000/20001 budget.

### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	248	N/A	232	232	N/A
Total Revenues	55,199,462	49,190,951	43,681,651	47,159,997	3,478,346	7.96
Total Requirements	48,598,610	51,670,402	51,214,891	55,166,978	3,952,087	7.72
FBA	2,474,302	2,479,451	15,101,859	8,006,981	(7,094,878)	-46.98

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: HARBORS, BEACHES & PARKS CSA 26 in the Appendix on page 460.

# 458 - COUNTY SERVICE AREA #4 -LEISURE WORLD

# **Operational Summary**

#### **Agency Description:**

Provide for development and maintenance of local public parks, residential street sweeping and road related landscape maintenance.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	138,217
Total Final FY 2000-01 Budget:	673,355
Percent of County General Fund:	N/A
Total Employees:	0.00

#### **Strategic Goals:**

To maintain Iglesia Park and the Iglesia Park Community Center. These two items are located on the remaining property of this CSA. The Agency plans to transfer these two assets to Aliso Viejo when it incorporates in the near future.

**CSA #4 LEISURE WORLD** - This fund appropriates revenue for landscape maintenance, park operations and maintenance, and street sweeping services.

## **Budget Summary**

# Changes Included in the Recommended Base Budget:

Approximately 93% of the CSA was incorporated into the City of Laguna Woods. The remaining 7% of the CSA is expected to be incorporated into Aliso Viejo in the near future.

# **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	254,265	250,733	305,851	466,845	160,994	52.64
Total Requirements	292,153	602,813	318,044	673,355	355,311	111.72
FBA	258,066	352,080	216,550	206,510	(10,040)	-4.64

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: COUNTY SERVICE AREA #4 - LEISURE WORLD in the Appendix on page 461.



# 459 - N. TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT

# **Operational Summary**

#### **Agency Description:**

Provide for the acquisition, development and maintenance of local public parks and equestrian trails and road related landscape maintenance.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	106,249
Total Final FY 2000-01 Budget:	924,258
Percent of County General Fund:	N/A
Total Employees:	0.00

**N/TUSTIN LNDSCP/LTG ASMT DST** - This fund appropriates revenue for park landscape, equestrian trails and road related maintenance.

# **Budget Summary**

# **Changes Included in the Recommended Base Budget:**

There are no significant program changes.

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	271,958	272,848	346,635	283,438	(63,197)	-18.23
Total Requirements	90,153	707,112	159,708	924,258	764,550	478.72
FBA	280,206	434,264	404,899	640,820	235,921	58.27

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: N. TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT in the Appendix on page 462.

#### **Highlights of Key Trends:**

FY 1999-2000 Budget included the completion of The Tustin Branch Trail Capital Project. The FY 1999-2000 projection does not include the completion of this

project. The Capital Project is being carried over to FY 2000-2001. The Tustin Branch Trail Project amounts to \$596,000.

# 468 - COUNTY SERVICE AREA #13 -LA MIRADA

# **Operational Summary**

**CSA #13 LA MIRADA** - This fund appropriates revenue for sewer maintenance and street sweeping services.

#### **Agency Description:**

Provide for residential street sweeping and maintenance of local collector sewers.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	4,306
Total Final FY 2000-01 Budget:	12,080
Percent of County General Fund:	N/A
Total Employees:	0.00

# **Budget Summary**

# Changes Included in the Recommended Base Budget:

There are no significant program changes.

### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	8,451	4,640	8,917	6,329	(2,588)	-29.02
Total Requirements	5,600	12,275	2,906	12,080	9,174	315.69
FBA	3,429	7,635	5,979	5,751	(228)	-3.81

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: COUNTY SERVICE AREA #13 -LA MIRADA in the Appendix on page 463.



# 475 - COUNTY SERVICE AREA #20 - LA HABRA

# **Operational Summary**

**CSA #20 LA HABRA** - This fund appropriates revenue for sewer maintenance services.

## **Agency Description:**

Provide for the maintenance of local collector sewers.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	272
Total Final FY 2000-01 Budget:	12,222
Percent of County General Fund:	N/A
Total Employees:	0.00

# **Budget Summary**

# **Changes Included in the Recommended Base Budget:**

There are no significant program changes.

## **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from l Actua	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	8,107	7,191	9,433	8,687	(746)	-7.91
Total Requirements	280	33,995	34,451	12,222	(22,229)	-64.52
FBA	25,912	26,804	33,740	3,535	(30,205)	-89.52

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: COUNTY SERVICE AREA #20 - LA HABRA in the Appendix on page 464.



# 477 - COUNTY SERVICE AREA #22-E YORBA LINDA

# **Operational Summary**

**CSA #22 EAST YORBA LINDA** - This fund appropriates revenue for park landscape maintenance services.

## **Agency Description:**

Provide for the maintenance of a local public park.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	31,390
Total Final FY 2000-01 Budget:	47,819
Percent of County General Fund:	N/A
Total Employees:	0.00

# **Budget Summary**

# **Changes Included in the Recommended Base Budget:**

There are no significant program changes.

## **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	Actual		Y 99-00	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	31,193	30,884	33,002	32,103	(899)	-2.72
Total Requirements	33,881	53,236	30,990	47,819	16,829	54.30
FBA	12,034	22,352	8,947	15,716	6,769	75.66

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: COUNTY SERVICE AREA #22-E YORBA LINDA in the Appendix on page 465.



# 506 - IRVINE COAST ASSESSMENT DISTRICT 88-1 CONSTRUCTION

# **Operational Summary**

#### **Agency Description:**

Construct and/or acquire road improvements funded from bond proceeds issued on behalf of the Assessment District.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	11,312,095
Total Final FY 2000-01 Budget:	5,150,700
Percent of County General Fund:	N/A
Total Employees:	0.00

### Fiscal Year 1999-00 Key Project Accomplishments:

Projects related to this fund have been completed. Excess cash is being used to retire the bonds early. Once this is accomplished the fund will be closed and eventually deleted.

88-1 IRVINE COAST - None.

# **Budget Summary**

### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	3,414,797	1,560,000	2,622,836	2,350,000	(272,836)	-10.40
Total Requirements	1,640,587	36,101,352	11,315,567	5,150,700	(6,164,867)	-54.48
FBA	32,326,136	34,541,352	35,911,739	2,800,700	(33,111,039)	-92.20

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IRVINE COAST ASSESSMENT DISTRICT 88-1 CONSTRUCTION in the Appendix on page 466.

# 120 - PUBLIC LIBRARY

# **Operational Summary**

#### **Mission:**

To provide a framework for the delivery of relevant resources meeting the educational, cultural, civic, business and lifelong learning needs for residents of all ages of member communities through a network of locally focused libraries in which knowledgeable, service-oriented staff members offer access to information, books and other materials in a variety of formats utilizing contemporary technology and which encourage and foster reciprocal community involvement to educate, inform and enrich the lives of a diverse population.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	24,683,319
Total Final FY 2000-01 Budget:	25,440,873
Percent of County General Fund:	N/A
Total Employees	383 00

## **Strategic Goals:**

- Develop programs and services for adults, children and new readers which meet and anticipate their goals.
- Maintain technological currency with the needs and capabilities of library users.
- Provide library service from functional, safe and attractive facilities.
- Maximize cost effective access to all library resources for all library users.
- Increase the efficiency and productivity of internal departmental operations to maximize the availability of resources for public services.

#### **Key Outcome Measures:**

Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
CUSTOMER UTILIZATION OF LIBRARY SERVICES What: Measures amount of use by the public of library products and services. Why: Identifies quantity of delivered services.	Number of items borrowed 5,956,804 (1.1% inc.) Attendance at childrens' programs 84,911 (8.6% inc.).	Circulation increase of 2% (total 6,075,940) Attendance at childrens' program increase of 5% (total 89,157).	Both measures are increasing. Goals are likely to be exceeded.
EFFECTIVENESS OF UTILIZING NEW TECHNOLOGY TO PROVIDE PUBLIC SERVICES What: Measures customer use of new technology to receive service products. Why: Identifies return on technology investment.	714,562 articles from online library databases retrieved by customers;68,868 hours of internet access provided for the public in libraries	Five percent increase in retrieved articles (total 750,290 articles); Five hundred percent increase in internet access utilization (344,340 hours).	All public access terminals are now replaced with new equipment. Statistics indicate objectives will be achieved or exceeded.



#### **Key Outcome Measures: (Continued)**

Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET. What: Measures our ability to complete construction plans. Why: Growing population requires increased library infrastructure.	Construction agreement finalized and architect hired for Foothill Ranch Branch; Outside funding obtained (\$1 million) for Wheeler Branch in Irvine.	Complete construction of Foothill Ranch Branch; complete design of Wheeler Branch.	Both projects proceeding on schedule (Foothill Ranch ground breaking 3/4/00).
COST PER TRANSACTION What: Measures our ability to maximize effectiveness utilizing benchmark services. Why: Identifies overall departmental productivity.	\$2.73 per transaction.	\$2.70 per transaction (1.1% reduction).	Trends indicate objective will be met.

#### Fiscal Year 1999-00 Key Project Accomplishments:

- Total Library Fund reserves increased to a total of \$2,417,000 (increase of 21%).
- Renovations and expansions completed at five libraries (La Palma, University Park, Brea, San Clemente and Laguna Niguel branches).
- Public service hours increased at six libraries (Cypress, Fountain Valley, Laguna Beach, Lake Forest, Tustin and Westminster branches).
- A comprehensive office automation upgrade was completed, allowing staff to share databases and files electronically.

#### **Organizational Summary Orange County Public** Library Fiscal & Administration **Bibliographic** Information Human **Program** Regional Purchasing & Facilities **Systems** Services Resources **Services** Services Services Administration & Property **Public Programs** Acquisitions Fiscal Services Management Cataloging & **Purchasing Services** Literacy Program Facilities & Construction Processing Maintenance Collection Development

**ADMINISTRATION & FACILITIES** - Manages maintenance and construction of all library facilities, real estate functions, overall administrative coordination, delivery service, warehouse operations, and support for the Library Advisory Board.

**OCPL INFORMATION SYSTEMS** - Provides support, planning and management of all library computer systems including internal operations network, interfaces with other County systems, circulation and other internal mainframe functions, patron access catalog and remote access databases, public and staff internet access, and library web site.

**OCPL BIBLIOGRAPHIC SERVICES** - Manages evaluation and selection of books, databases, periodicals and all other library materials, orders and receives all new materials, catalogs and processes new materials for use in libraries and repairs damaged materials.

**OCPL PURCHASING & FISCAL SVCS** - Manages the overall financial operations of the Library, including the budget, purchasing, developer agreement management, operational allocation process, payroll and accounts payable.

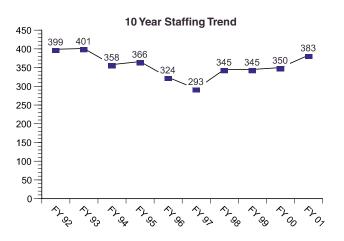
**OCPL HUMAN RESOURCES** - Manages all personnel and HR functions including recruitments, Performance Incentive Program coordination, staff training, disciplinary actions and departmental Labor Management Committee.

**OCPL PROGRAM SERVICES** - Provides coordination of Childrens' Services program system-wide, public relations, Orangewood Childrens' Home Library, Adult Literacy program and Adult Services planning.

**OCPL REGIONAL SERVICES** - Manages operations of 27 branch libraries, public services provided in libraries, and coordination of construction/renovation projects.

**COUNTY LIBRARIAN** - Provides overall management of department and serves as staff to Library Advisory Board.

### **Ten Year Staffing Trend:**



#### **Ten Year Staffing Trend Highlights:**

Staffing generally decreased until FY 97-98 because of the loss of funds due to the ERAF shift. Staffing has expanded starting in FY 97-98 with the addition of more days per week of public service at all branch libraries, with the assumption of the de-centralized functions of Human Resources, Purchasing, Facilities maintenance and construction, increased materials budgets and the addition of a new library in Aliso Viejo.

## **Budget Summary**

# Plan for Support of the County's Strategic Priorities:

The Orange County Public Library will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program (ROG) and the employee pay for performance program (PIP). In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

# Changes Included in the Recommended Base Budget:

Increase in branch library operational funding of 9.4%; expenditures and uses to be determined following negotiations with member cities.

Increase in funding and utilization to Materials Collection and Centralized Services budgets to be determined by deliberations and recommendations of the Library Advisory Board.

## **Final Budget and History:**

	FY 1998-99 FY 1999-00 FY 1999-00 FY 2000-01  Actual Final Actual Final			Change from FY 99-00 Actual		
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	349	N/A	383	383	N/A
Total Revenues	20,489,309	22,522,042	26,428,986	24,681,268	(1,747,718)	-6.61
Total Requirements	22,093,187	22,860,080	24,849,592	25,440,873	591,281	2.38
FBA	475,794	338,038	(1,604,810)	759,605	2,364,415	-147.33

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.



Detailed budget by expense category and by activity is presented for agency: PUBLIC LIBRARY in the Appendix on page 467.

# **Highlights of Key Trends:**

- Transition of information access from print to electronic retrieval will continue.
- Absolute number increase in utilization of print materials will continue.
- Increased demand for Childrens' Services and programs will continue.

# **Budget Units Under Agency Control**

No.	Agency Name	Administration & Facilities	Information Systems	Bibliographic Services	Purchasing & Fiscal Svcs	Human Resources	Program Services	Regional Services	County Librarian	Total
119	Public Library - Capital	3,872,467	0	0	0	0	0	0	0	3,872,467
120	Public Library	5,516,426	1,008,120	5,847,870	873,519	319,200	516,746	11,167,787	191,205	25,440,873
	Total	9,388,893	1,008,120	5,847,870	873,519	319,200	516,746	11,167,787	191,205	29,313,340

# 119 - PUBLIC LIBRARY - CAPITAL

# **Operational Summary**

#### **Agency Description:**

Capital Projects Fund for Public Library

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	658,553
Total Final FY 2000-01 Budget:	3,872,467
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Fiscal Year 1999-00 Key Project Accomplishments:

Midyear budget included \$2.8 million for several capital projects including Foothill Ranch, Irvine Heritage Park and Irvine Historical - Wheeler branch, which will be continued in FY 2000-01. An expansion for El Toro branch library has been added for FY 2000-01.

# **Budget Summary**

# **Changes Included in the Recommended Base Budget:**

Midyear changes continued into FY 2000-01.

### **Final Budget and History:**

	FY 1998-99 FY 1999-00 FY 1999-00 FY 2000-01 Actual Final Actual Final			Change from FY 99-00 Actual		
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	523,856	600,500	765,577	3,854,143	3,088,566	403.43
Total Requirements	552,735	620,075	1,042,775	3,872,467	2,829,692	271.36
FBA	190,730	19,575	268,003	18,324	(249,679)	-93.16

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: PUBLIC LIBRARY - CAPITAL in the Appendix on page 469.



# 280 - AIRPORT - OPERATING

# **Operational Summary**

#### **Mission:**

To plan, organize, and direct the provision of high-quality regional aviation services for Orange County in a safe and efficient manner.

#### At a Glance:

Total FY 1999-00 Actual Expenditure + Encumbrance: 69,305,578

Total Final FY 2000-01 Budget: 130,664,473

Percent of County General Fund: N/A

Total Employees: 153.00

#### **Strategic Goals:**

- Maintain a safe operating environment for aviation and traveling public.
- Provide superior customer service.
- Provide superior aviation facilities.
- Comply with all provisions embodied in the Phase 2 Commercial Airline Access Plan and regulations governing John Wayne Airport.
- Operate JWA as a financially efficient and effective, self-supporting aviation facility.
- Continue to successfully manage John Wayne Airport and utilize PIP and MPP to further the Airport's and County's goals of becoming even more Results Oriented.
- Transition existing El Toro Base management operations from CEO to John Wayne Airport and assume responsibilities for MCAS El Toro Master Lease implementation.

#### **Key Outcome Measures:**

Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
SUCCESSFULLY PASS THE ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION. What: Annual inspection conducted by FAA to ensure JWA is being operated in a safe and efficient manner. Why: To maintain a safe operating environment for aviation and the traveling public.	The Annual Part 139 Inspection is conducted by the FAA during which time all elements specified in Federal Aviation Regulation (FAR) Part 139 are examined. JWA successfully passed the Annual Part 139 Inspection.	Successfully pass the Annual Part 139 Inspection by continuing to perform twice daily airfield inspections and identify, report and correct any items that deviate from FAA specifications.	We have always successfully passed the Annual Part 139 Inspection.
ESTABLISH BENCHMARK SCORE OF 85% OR HIGHER RATING OF SERVICES TO PATRONS AS GOOD OR EXCELLENT.  What: Biennial survey conducted to measure passenger satisfaction with Airport's service and performance.  Why: To ensure that in the performance of our service to customers, we meet or exceed their expectations.	Results of 1998 survey indicated that 96 percent of JWA users rated services as good or excellent.	Utilize survey with more specificity with respect to customer service and meet or exceed benchmark score of 85% or higher rating of services as good or excellent.	Overall results of 1998 survey indicated that 96% of JWA users rated JWA's services as good or excellent. During 1999 a marketing campaign was developed that was rooted in the findings of the 1998 Air Transportation User Survey.

### **Key Outcome Measures: (Continued)**

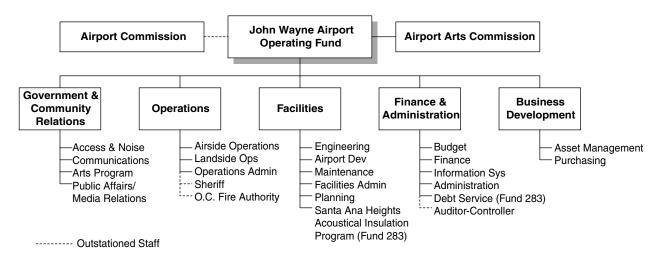
Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
MAINTAIN 100% ENFORCEMENT OF PHASE 2 COMMERCIAL AIRLINE ACCESS PLAN AND REGULATION PROVISIONS. What: Balances need for airport with desire of community for environmentally responsible operation at JWA. Why: Compliance conveys message that County will completely fulfill its commitment to its residents.	100 percent compliance with Plan allocation provisions.	Continue to maintain 100 percent compliance.	The provisions of the Phase 2 Commercial Airline Access Plan, other than the allocation provisions that have been amended, became effective on October 1, 1990. Since the Plan's implementation, the County has been in 100 percent compliance of its duties and responsibilities.
MANAGE AIRPORT'S FINANCIAL POSITION AND MAINTAIN A DEBT SERVICE COVENANT, WHICH EXCEEDS 125 PERCENT. What: Requires Airport net revenues each year of at least 125% of debt service requirement for FY. Why: Provides JWA with opportunity to demonstrate to financial community its ability to repay debt.	Successful management of the Airport's rates and charges structure is critical to generate revenue required to fulfill JWA's obligations under the Indenture. The debt coverage ratio for FY 98-99 was 203 percent.	Continue to maintain debt service covenant in excess of 125 percent.	Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate covenant imposed by indenture. The Moody's Investors Service opinion of 11/98 upgraded the underlying rating on the Bonds from A to A1.

#### Fiscal Year 1999-00 Key Project Accomplishments:

- Met or exceeded the FAA certification requirements and maintained safe, secure, and timely airfield and terminal openings for each day of the year.
- Enhanced customer service with the opening of 2,000 new parking spaces and the Ground Transportation Center directly across from the terminal. This \$28.2 million project was paid for with existing reserves. Our fiscally responsible and effective management allowed us to operate with revenues generated at the Airport and to provide significant funding to airport system planning.
- Proved we are good neighbors by closely monitoring and strictly enforcing the Access Plan and General Aviation Noise Ordinance.
- Helped protect the environment by completing two capital projects which reduced air polluting emissions caused by the burning of fossil fuels.
- Verified that all essential computer-operated systems were tested, certified, and made ready for year 2000 (Y2K).
- Provided significant staff support toward planning for an airport system and, at the direction of the Board of Supervisors, planned, coordinated, paid for, and carried out a safe and successful two-day commercial aircraft flight demonstration at MCAS El Toro.



# **Organizational Summary**



**GOVERNMENT/COMMUNITY RELATIONS** - Responsible for public information and media relations. Provides implementation and enforcement of Phase 2 Access Plan and Settlement Agreement. Responsible for the interaction with federal, state and local agencies regarding legislation. Coordinates and monitors environmental activities. Oversees the Airport Communications Operator function. Administers the Airport Arts Program.

**OPERATIONS** - Coordinates and administers the general functional activities related to John Wayne Airport including airport security, parking, ground transportation, liaison with commercial airline tenants, fixed-base operations, and aircraft tiedown facilities. Monitors airfield operations including enforcement of Airport rules and regulations. Administers outstationed departments such as the Sheriff-Coroner and Fire Authority for provision of law enforcement, aircraft rescue and fire fighting.

FACILITIES - Provides engineering studies and analysis of facility requirements for the Airport. Responsible for all aspects of Airport facilities maintenance. Provides planning and project management of the capital development program, including the design and construction of Airport facilities. Ensures compliance of Airport facilities with environmental regulations. Prepares grant applications for federal financial assistance under the FAA Airport Improvement Program. Provides staff support to the Airport Land Use Commission.

**FINANCE & ADMINISTRATION** - Includes the divisions responsible for Airport finance, budget, debt management, staff services, administrative support, human resources and information systems. Provides staff support to the Airport Commission.

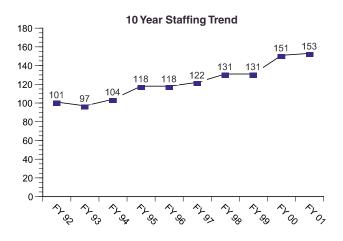
Includes outstationed Auditor-Controller staff who provide accounting and financial services, and monitor Airport revenue and expenditures.

BUSINESS DEVELOPMENT - Coordinates and is responsible for concession planning and revenue development activities and the negotiation and administration of leases, licenses, concession agreements and easements. Responsible for the acquisition and sale of real property and related property appraisal and condemnation issues. Coordinates with the Finance and Administration division on the annual audit and record survey of Airport tenants. Responsible for all aspects of Airport procurement including preparing bid/proposal solicitations, issuing agency contracts, interfacing with vendors, maintaining a record of department purchases and conducting internal procurement value analysis. Administers the Disadvantaged Business Enterprise (DBE) Program.

**MASTER LEASE** - Budget appropriations for the Master Lease program.

**JOHN WAYNE AIRPORT - OPERATING -** Includes the office of the Airport Director and outstationed County Counsel who provides legal counsel on County and Airport matters.

### **Ten Year Staffing Trend:**



## **Ten Year Staffing Trend Highlights:**

- Two positions were transferred mid-year FY 99-00, one from the CEO and one from PDS; these are reflected in FY 00-01 position total.
- In FY 99-00 one position was transferred from the Auditor-Controller to John Wayne Airport to more appropriately reflect finance-related activities per-

formed; one position was added to help manage the increased requirements in the Information Systems section; 18 positions were added for Interim Use pending further Board direction.

In FY 97-98 four positions were deleted and 13 positions were added to reflect the impact of the County's decentralization of Real Property, Human Resources, Facilities, County Counsel and Purchasing activities.

## **Budget Summary**

# Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no monies from the County General Fund. Revenues are utilized to operate the Airport, provide for repayment of revenue bonds, fund facility capital improvement or maintenance projects, and support aviation planning.

## **Approved Budget Augmentations and Related Performance Results:**

Unit/Amount	Description	Performance Plan	Ref. Num.
John Wayne Airport/El Toro Amount:\$ 2,000,000	Required for operating transfer out of funds to 14M for study of aviation-related planning option.	N/A. Board introduced at June 6 budget hearing.	280-001
John Wayne Airport/El Toro Amount:\$ 0	Reduce NCC by moving appropriations to 280 from 283 for Op Trans to 14M for aviation planning option	N/A. Board introduced at June 6 budget hearing.	280-002

## Final Budget and History:

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	· ·	Change from FY 99-00 Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent	
Total Positions	N/A	151	N/A	153	153	N/A	
Total Revenues	76,347,509	78,813,688	72,059,792	89,319,430	17,259,638	23.95	
Total Requirements	90,452,255	134,786,292	66,627,983	130,664,473	64,036,490	96.11	
FBA	11,258,251	55,972,604	57,151,805	41,345,043	(15,806,762)	-27.66	

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: AIRPORT - OPERATING in the Appendix on page 470.

#### **Highlights of Key Trends:**

John Wayne Airport continues to generate adequate rev-

enue to support its strategic goals.



# **Budget Units Under Agency Control**

No.	Agency Name	Government/ community Relations	Operations	Facilities	Finance & Administration	Business Development	J Master Lease	ohn Wayne Airport - Operating	Total
280	Airport - Operating	2,438,555	13,917,812	65,882,849	44,832,908	718,751	0	2,873,598	130,664,473
283	John Wayne Airport Debt Service	0	0	4,100,000	45,312,336	0	5,592,386	0	55,004,722
	Total	2,438,555	13,917,812	69,982,849	90,145,244	718,751	5,592,386	2,873,598	185,669,195



## 283 - JOHN WAYNE AIRPORT DEBT SERVICE

# **Operational Summary**

### **Agency Description:**

This fund provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 1987 and Airport Revenue Refunding Bonds, Series 1993 and 1997. The bonds were issued to finance or refinance construction of the JWA Master Plan, including the Thomas F. Riley Terminal, which opened to the traveling public in September 1990. Funding was subsequently added for all facets of the Santa Ana Heights Acoustical Insulation Program and the Master Lease Program.

#### At a Glance:

Total FY 1999-00 Actual Expenditure + Encumbrance: 35,424,602

Total Final FY 2000-01 Budget: 55,004,722

Percent of County General Fund: N/A

Total Employees: 0.00

#### **Strategic Goals:**

- Continue to comply with debt defeasance requirements in accordance with the Bond Indenture.
- Maintain an A1/A rating on all JWA bonds.
- Continue the Santa Ana Heights Acoustical Insulation Program.

### Fiscal Year 1999-00 Key Project Accomplishments:

- Met or exceeded all financial and reporting requirements under the JWA Bond Indenture.
- Completed acoustical insulation of 40 homes as part of the Santa Ana Heights Acoustical Insulation Program to comply with EIR 546.

# **Organizational Summary**



**JWA DEBT SERVICE** - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

**SA HEIGHTS ACOUSTICAL PROGRAM** - Provides appropriations to account for all aspects of the Santa Ana Heights Acoustical Insulation Program.

**MASTER LEASE** - Provides appropriations to account for the Master Lease Program.

Insure that FAA grants and OCDA funding are available to support the Santa Ana Heights Acoustical Insulation Program.

# **Budget Summary**

# Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Certain revenues from JWA operations are utilized to provide for repayment of Airport Revenue Bonds.

# Changes Included in the Recommended Base Budget:

Added revenue and appropriations for the implementation of the Master Lease Program pending Board of Supervisors direction.

### **Approved Budget Augmentations and Related Performance Results:**

Unit/Amount	Description	Performance Plan	Ref. Num.
JWA Debt Service Amount:\$ 1,824,861	Operating Transfer to fund General Fund portion of Master Lease (caretaking functions).	N/A. Board introduced at June 6 budget hearing.	283-001
JWA Debt Service Amount:\$ 2,000,000	Required to fund an aviation-related planning option in 14M via Fund 280.	N/A. Board introduced at June 6 budget hearing.	283-002

### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from FY 99-00 Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Revenues	21,629,040	27,374,723	25,209,616	36,711,622	11,502,006	45.63
Total Requirements	44,385,073	48,187,902	24,997,677	55,004,722	30,007,045	120.04
FBA	61,954,459	20,813,179	47,568,554	18,293,100	(29,275,454)	-61.54

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: JOHN WAYNE AIRPORT DEBT SERVICE in the Appendix on page 472.

## **Highlights of Key Trends:**

- Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the 125 percent debt service covenant imposed by the Bond Indenture.
- JWA has successfully completed Acoustical Insulation on an increasing number of homes each year since inception of the Santa Ana Heights Acoustical Insulation Program.



# 15G - HOUSING/COMMUNITY DEVELOPMENT

# **Operational Summary**

#### **Mission:**

To work in partnership with target communities to preserve, strengthen, & enhance neighborhoods; provide affordable housing options; and increase economic opportunities, primarily for lower income residents.

#### At a Glance:

Total FY 1999-00 Actual Expenditure + Encumbrance: 18,495,404

Total Final FY 2000-01 Budget: 47,127,946

Percent of County General Fund: N/A

Total Employees: 117.00

#### **Strategic Goals:**

- Allocate program dollars in a manner that ensures timely investment in projects and provides the best benefit towards meeting departmental goals for the dollars invested.
- Increase and preserve affordable housing opportunities, especially for those most in need.
- Improve communication, capacity and morale by such means as conducting regular meetings; recognizing employee achievements; supporting employee events; providing training opportunities for employees; and promoting Department accomplishments.
- Work with other County departments as well as cities, non-profits, residents of unincorporated islands, the business community, and other broad-based interests to address housing and community needs.
- Advance County housing interests at the State and Federal levels through involvement in industry organizations and development of legislative and program policies.

#### **Key Outcome Measures:**

Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
INCREASE THE NUMBER OF AFFORDABLE HOUSING (HSG) OPPORTUNITIES IN ORANGE COUNTY (OC). What: Affordable hsg is when the occupant pays no more than 30% of OC's gross median income for hsg costs. Why: Increasing affordable housing opportunities will help bridge the gap in the OC hsg market.	By the end of FY 98/99, 322 permanent affordable housing units and 11 transitional housing units were either in development or completed. \$15-20 million has been earmarked over the next two years specifically for affordable housing projects.	To award over \$15 million in funding for the creation of affordable housing. To complete construction of 10 public works projects worth over \$1 million in capital improvements.	Within 3 months, H&CD will award up to \$1M based on a Notice of Funding Availability RFP issued in the Fall of 1999. The RFP targeted projects that will increase the affordable housing stock. It is anticipated that another RFP will be issued during this year for the balance of available funds.

#### **Key Outcome Measures: (Continued)**

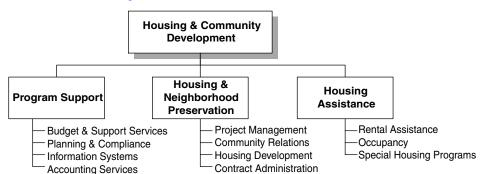
Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
ANNUAL EXPENDITURES ALLOCATED TO HIGHEST PRIORITY PROJECTS AS IDENTIFIED IN THE ANNUAL ACTION PLAN.  What: Consolidated Plan priorities are affordable housing, neighborhood preservation and homeless issues.  Why: The allocation process allows the County to meet its housing & community development needs.	Affordable Hsg: \$2.3M Public Facilities & Imprvmts: \$1.5M Hsg Rehab: \$1.6M Commercial Rehab: \$.1M Public Svs Needs-Continuum of Care: \$.4M Emergency Shelter programs: \$.2M Transitional Shelters: \$.3M Priority Allocation Total: \$6.3M Total Avail: \$8.3M % High Priority: 76%	Maintain an equal level of funding for high priorities as established by the Board of Supervisors and the Application Review Committee.	Staff is currently developing the Consolidated Plan 2000-2004, which includes an updated needs assessment for the target communities. H&CD is committed to allocating funds to priorities identified in the Plans and/or by the Board of Supervisors.
COUNTY LEASE UP RATE AS COMPARED WITH FEDERAL PERFORMANCE TARGET. What: Lease-up rate is a % of available HUD issued rent subsidy vouchers to the number in use by clients. Why: Current hsg conditions result in higher rents and fewer landlords joining in the Section 8 program.	Actual FY 98/99 Avg. Lease- up Rate/mo.: 95.34% Projected FY 99/00 Avg. Lease-up Rate/mo.: 97.25%	HUD's minimum lease-up rate requirement is 95%. H&CD is targeting an average lease-up rate of 98%.	Extra staff was added in FY 99 to work on the Section 8 lease-up rate. The 5-year financial forecast projects more staff needed to keep up with projected increases in the program. Without these resources, maintaining the lease-up rate above the HUD required level of 95% will be difficult.
PERFORMANCE RATING PER HOUSING AND URBAN DEVELOPMENT ASSESSMENT STANDARDS (SEMAP). What: SEMAP is a method of rating performance in 14 areas of the Sec. 8 Tenant-Based Assistance Program. Why: SEMAP ensures integrity and accountability by identifying management capabilities and deficiencies.	Ratings are "stayed" until further notice from HUD. Self-Assessment indicates H&CD ratings would meet HUD requirements.	If Ratings are not "stayed", the report will be due to HUD on August 31, 2000. HCD's target is a rating of "high performer".	Our current assessment indicates that H&CD would receive at least a standard rating at this time.

#### Fiscal Year 1999-00 Key Project Accomplishments:

- H&CD assisted over 20,000 Orange County residents (7,000 + households) with monthly rent payments through the Section 8 rental assistance program, for a total disbursement of over \$42 million in annual rental subsidies.
- Family Unification Program, a cooperative effort between SSA and H&CD, has leased up 170 families and thereby reunited over 350 children with their parents.
- 1999 Application Review Committee solicitation resulted in 146 proposals valued at over \$18 million.
- H&CD provided 65,032 bednights serving 8,649 homeless people.
- The Mortgage Credit Certificate Program helped 16 families to purchase their first home. Of the 16 families, 31% were low-income and 69% were moderate income.
- The 1999 RFP for affordable rental housing awarded funds to 2 projects: one 5 unit family and one 10 unit building for disabled persons. The total award amount was \$643,092.
- H&CD announced two new funding opportunities, \$8 million for affordable rental housing and \$2 million for fast track loan program for highly leveraged projects. 9 applications were received by the August 21, 2000 deadline representing requests for 789 units of potential affordable housing.
- H&CD, in cooperation with the Leadership Cabinet, prepared the Housing and Urban Development Department's 1999 SuperNOFA Application for Homeless Assistance. On December 25, 1999, HUD Secretary Cuomo announced the grant awards, which included over \$6.8 million for the County of Orange.



# **Organizational Summary**



**EXECUTIVE ADMINISTRATION** - Plans, organizes, administers and directs all functions related to the implementation of policies, programs and projects developed under legal authority granted to the Orange County Housing Authority, Community Development Block Grant and other similar federal, state and Orange County Development Agency funded programs. Has full authority for development and implementation of policies and objectives for all functions delegated to the Department. Includes Human Resources which is responsible for establishing an appropriate framework within the department so it can competitively attract and retain the best qualified employees while meeting appropriate laws and regulations. It also provides assistance in employee relations to ensure personnel standards and quality assurance.

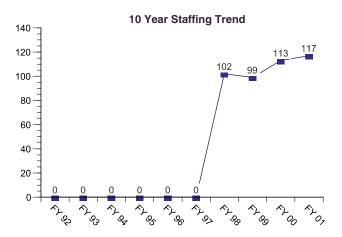
**PROGRAM SUPPORT** - The Program Support Division is responsible for administrative support services and overall H&CD program compliance and grant management. This function performs audit, compliance and legal notification procedures required by HUD for both the Housing & Neighborhood Preservation and Housing Assistance functions. Because it must make recommendations on "compliance" matters, it is separated from the direct control of either of the other functions. It also conducts the Annual Application Review and Homeless Assistance Program application processes which are competitive processes by which funding is allocated to projects. This division also includes the following functions: outstationed accounting services, purchasing, facilities management, budget, payroll, petty cash, legislative analysis, computer services and general support services.

HOUSING/NEIGHBORHOOD PRESERVTN - The Housing and Neighborhood Preservation Division oversees Community Relations activities as well as eligible activities such as public infrastructure, housing rehabilitation, community development, preservation and improvement activities, and local economic development through the administration of sub-recipient contracts funded through the CDBG, HOME, ESG, NDAPP and SuperNOFA programs. This division also oversees new housing development in the creation of multifamily rental and home ownership projects for low and very low-income families.

HOUSING ASSISTANCE - The Housing Assistance Division consists of the Rental Assistance/Leasing Section, the Residency/Occupancy Section and the Special Housing Programs Section. Primarily, this division performs the operations of the Housing Authority. The Housing Authority is responsible for the disbursement of over \$42 million in housing subsidies annually which is not reflected in the County's budget figures. In addition, the Housing Assistance Division operates special programs such as Family Self-Sufficiency, which is designed to assist families participating in the Section 8 Rental Assistance Program to become economically independent from public assistance, and Family Unification, which assists in the reunification of children with their parents.

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### **Ten Year Staffing Trend:**



### **Ten Year Staffing Trend Highlights:**

- Prior to FY 97/98, H&CD was a division of EMA with all of the associated positions budgeted in EMA's budget.
- H&CD Staff expanded in FY 98/99 due to an Organizational Assessment performed by the CEO and an outside consultant. Staff was added to the following sections: 13 to the Housing Assistance activity and 1 to the Program Support activity.
- H&CD Staff is increasing by 4 in FY 00/01 due to the expansion of the Shelter Plus Care program (1) and the creation of CalWORKS program (3). Both of these programs are in the Housing Assistance Division.

# **Budget Summary**

# Plan for Support of the County's Strategic Priorities:

The budget is significantly higher than anticipated in the 2000 Strategic Plan due to a larger carry forward of project funds than originally projected. This is due, in part, to an increase in multi-year projects budgeted at 100% in the first year with the unexpended balance carried forward from year

to year. Multi-year projects budgeted this way include those funded by the SuperNOFA grant process and the block grant programs. They were budgeted this way to facilitate the County's progress toward its strategic goal in addressing Housing, Homelessness, and Infrastructure needs.

The Board of Supervisors has determined that Affordable Housing is a 2001 Strategic Priority. In accordance with this action H&CD, in the current budget, has allocated over \$6 million in new and carried forward funds for the creation of Affordable Housing. H&CD will continue to work with the direction of the CEO and the Board of Supervisors toward the achievement of this goal.

H&CD is currently working toward the development of a program to address the Board of Supervisors 2001 Strategic Priority of the creation of Community Centers and Parks within the County's target areas.

H&CD is also committed to a successful implementation of the Management Performance Plan and the Performance Incentive Plan over the next year.

# **Changes Included in the Recommended Base Budget:**

The Proposed Budget includes over \$6.9 million in new block grant funding and over \$18 million in carry forward block grant funding for projects currently in progress and not anticipated to be completed by the end of FY 99/00. The grant amount is down from \$7.3 million in FY 99/00. This is primarily due to the loss of Mission Viejo from the program. The amount carried forward is, however, up substantially from \$11 million in FY 99/00. The increase in carry forward is a result of more multi-year projects being awarded than in the past.

The \$6.8 million SuperNOFA Continuum of Care award for the 1999 grant submission is included in the budget, as well as carried forward funds for the 1996 and 1998 awards.

The administration fees received from HUD for the operation of the Section 8 Program have been increased by 5.6%.

# **Approved Budget Augmentations and Related Performance Results:**

Unit/Amount	Description	Performance Plan	Ref. Num.
Housing Assistance Amount:\$ 49,121	One Staff Assistant to administer Shelter Plus Care program awarded in 1999 SuperNOFA application.	Expand Shelter Plus Care assistance from 50 households in 1999, to 119 in 2000, to 150 in 2001.	15G-001



### **Approved Budget Augmentations and Related Performance Results: (Continued)**

Unit/Amount	Description	Performance Plan	Ref. Num.
Housing Assistance	Addition of 3 positions and appropriations for	430 clients in FY 00-01, 650 in FY 01-02, 520 in FY 02-	15G-002
Amount:\$ 1,075,000	1st yr of 3 yr CalWORKs program at H&CD.	03 find housing, move off public assistance.	

#### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 Final	FY 1999-00 Actual	FY 2000-01 Final	Change from F Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	113	N/A	117	117	N/A
Total Revenues	16,491,604	37,687,984	16,554,153	47,127,946	30,573,793	184.69
Total Requirements	16,104,676	37,687,984	15,496,765	47,127,946	31,631,181	204.11
FBA	(9,705,251)	0	(7,865,413)	0	7,865,413	-100.00

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: HOUSING/COMMUNITY DEVELOPMENT in the Appendix on page 473.

### **Highlights of Key Trends:**

- As the supply of affordable new and resale housing decreases, additional pressure for programs to address the needs of first-time and low to moderate income home buyers may arise.
- One-third of Orange County residents either pay more than 30% of their income on housing, live in over-crowded units, live far from the workplace, or live in substandard or poorly maintained housing.
- 120,000 Orange County households earn less than \$20,000 per year.
- There are 3,000 low-income large families in the unincorporated county. 73% of large families' experience overcrowded living conditions. High-density levels take a toll on buildings and infrastructure causing neighborhoods to decline.
- There are an estimated 18,000 homeless persons in Orange County. Of that number, 10,839 homeless individuals and persons in families with children have a need for shelter.
- As rents increase in Orange County, landlords are less likely to participate in the Section 8 rental assistance program unless HUD subsidies match market rates.

### **Budget Units Under Agency Control**

No.	Agency Name	Executive Administration	Program Support I	Housing/neighborhood Preservtn	Housing Assistance	Total
117	OC Housing Authority- operating Reserve	79,355	127,767	3,993,168	364,627	4,564,917
15G	Housing/community Development	1,788,903	1,615,115	35,200,040	8,523,888	47,127,946
		<b>Total</b> 1,868,258	1,742,882	39,193,208	8,888,515	51,692,863



## 117 - OC HOUSING AUTHORITY-OPERATING RESERVE

# **Operational Summary**

#### **Agency Description:**

Work in partnership with target communities to preserve, strengthen, & enhance neighborhoods; provide affordable housing options; and increase economic opportunities, primarily for lower income residents.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	1,162,326
Total Final FY 2000-01 Budget:	4,564,917
Percent of County General Fund:	N/A
Total Employees:	0.00

#### **Strategic Goals:**

Increase and preserve affordable housing opportunities, especially for those most in need.

#### Fiscal Year 1999-00 Key Project Accomplishments:

- The 1999 RFP for Affordable Rental Housing awarded funds to 2 projects: one 5 unit family and one 10 unit building for disabled persons. The total award amount was \$643,092. Funding has been set aside within the Operating Reserves to partially fund this RFP.
- H&CD has committed to funding the Cold Weather Shelter Program through 2002 and has allocated \$170,000 annually for that purpose.
- The Operating Reserves funds the enhancement payments for the Family Self-Sufficiency (FSS) Program. FSS signed up 103 new participants during the past year and 13 participants graduated from the program. The graduates received \$65,939 from their escrow accounts and are now off all public assistance.

**O.C. HSE AUTHORITY/OPER RESERV** - Operating Reserve funds may be used only for the cost of ongoing administration of Housing and Community Development's (H&CD) current Section 8 rental assistance program or for other housing related purposes consistent with state and local law, including the development of affordable housing as approved by the Board.

# **Budget Summary**

# Plan for Support of the County's Strategic Priorities:

The County's Strategic Priorities include the continued development of affordable housing opportunities and enhanced support for the County's Continuum of Care for the homeless. In the FY 00/01 budget, H&CD has allocated over \$4 million for the development of affordable housing opportunities and has continued to allocate funding for the Cold Weather Shelter program.



# **Changes Included in the Recommended Base Budget:**

The FY 2000/01 Budget reflects a decrease in funding allocated to the development of affordable housing in Orange County. This is due to projected expenditures during FY 1999/00 decreasing the total amount available.

This budget is also used to support Housing Assistance activities, Housing Supportive Services contracts, and the planning and coordination of the Countywide Homeless Continuum of Care.

### **Final Budget and History:**

	FY 1998-99 Actual	FY 1999-00 FY 1999-00 Final Actual		FY 2000-01 Final	Change from FY 99-00 Actual		
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent	
Total Revenues	1,608,883	1,216,699	2,530,353	1,019,682	(1,510,671)	-59.70	
Total Requirements	1,065,118	5,857,229	841,969	4,564,917	3,722,948	442.17	
FBA	4,668,466	4,640,530	5,225,773	3,545,235	(1,680,538)	-32.16	

<sup>(1)</sup> Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OC HOUSING AUTHORITY-OPERATING RESERVE in the Appendix on page 474.

#### **Highlights of Key Trends:**

Reference Fund 15G, Housing & Community Development's Operating Budget.



239.00

# 299 - INTEGRATED WASTE MGMT DEPT ENTERPRISE

# **Operational Summary**

#### **Mission:**

To meet the solid waste disposal needs of Orange County through efficient operations, sound environmental practices, strategic planning, innovation and technology.

At a Giance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	69,092,333
Total Final FY 2000-01 Budget:	97,443,310
Percent of County General Fund:	N/A

#### **Strategic Goals:**

Implement environmentally sensitive landfill operations practices that maximize capacity and accommodate in-County and imported waste.

Total Employees:

- Administer and monitor unincorporated areas' waste collection services to ensure compliance with franchise agreements.
- Manage department finances to sustain the long-term viability of the enterprise fund.
- Develop and implement strategic/options to meet Orange County's long-range waste disposal needs.

#### **Key Outcome Measures:**

Performance Measure	FY 99-00 Results	FY 00-01 Target	How are we doing?
MAXIMIZE FINANCIAL AND OPERATIONAL EFFORTS TO MAINTAIN IN-COUNTY CONTRACTED GATE FEE AT \$22 PER TON What: Measures the effectiveness of operations in maintaining a stable waste flow and competitive gate fee Why: A competitive gate fee is essential to maintaining a stable revenue base	\$22 per ton	\$22 per ton	The Department has successfully maintained a gate fee of \$22 per ton since 1997
MAXIMIZE IMPORTATION REVENUE TRANSFER TO THE GENERAL FUND WITH A MINIMUM OF \$10.5 MILLION IN 2000 What: Measures the effectiveness of the Department's marketing efforts in obtaining imported waste Why: The transfer is used by the General Fund to meet certain bankruptcy related obligations	\$12.1 million	\$10.5 million	The Department is working to establish new importation contracts to meet our importation goals
MAINTAIN A MINIMUM OF 3:1 TRASH TO SOIL RATIO AT THE LANDFILLS What: Measures the effectiveness in maximizing landfill capacity Why: Landfill capacity is a finite resource that is costly to replace	All landfills exceed the 3:1 trash to soil ratio target	3:1 trash to soil ratio	The Department is experimenting with alternatives to soil (green waste and tarps) for daily cover in an effort to increase capacity



#### Fiscal Year 1999-00 Key Project Accomplishments:

- Completed environmental protection projects at regional landfills that provide effective management of ground and surface water flow, and the collection and monitoring of landfill gas.
- Initiated and completed negotiations for amendments to landfill operating agreements with host cities for changes in hours of operations and tonnage limits on days immediately following holidays or emergency landfill closures.
- Prepared Santiago Canyon Landfill Final Closure and Post Closure Plans
- Initiated the long-range strategic planning project, Regional Landfill Options for Orange County (RELOOC).
- Maximized landfill capacity by implementing the use of tarps to cover trash on a daily basis.
- Developed and implemented a Safety Incentive Program at all landfills.
- Renegotiated waste collection services for the unincorporated areas that resulted in increased services and recycling levels without increasing customer rates.
- Developed strategies for assessing potential environmental liabilities at closed and inactive landfills.

#### **Organizational Summary Integrated Waste Management Department** Government & **Central Regional North Regional** South Regional **Business** Landfill Landfill Landfill **Program Office** Community Services Operations Operations Relations Operations **Budget & Mgmt Svcs** Hazardous Waste Engineering Engineering Engineering **Programs** Proj/Const Mgmt Proj/Const Mgmt Proj/Const Mgmt Information Systems -Accounting Community Relations **Landfill Operations Landfill Operations Landfill Operations** Industry Relations Human Resources Business Supp Svcs **Business Supp Svcs Business Supp Svcs** Regulatory Landfill Equip Maint Procurement Planning Landfill Equip Maint Landfill Equip Maint Compliance **Closed Sites** Closed Sites **Closed Sites** Services

**BUSINESS SERVICES DIVISION** - Conducts Department accounting, budget, finance, and procurement activities; implements and maintains Department information systems; manages human resources needs of the Department; and provides various general support services.

GOVT & COMMUNITY RELATIONS DIV - Oversees regulatory compliance issues; administers Waste Disposal Agreements; manages contracts for solid waste services in the unincorporated areas; responds to user issues; conducts community and media relations, marketing and outreach activities; coordinates the operations of regional Household Hazardous Waste Collection Centers; and coordinates with the cities in the development of the County Integrated Waste Management Plan.

**CENTRAL REGIONAL LANDFILL OPS** - Operates and manages daily activities at the Frank R. Bowerman Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; and manages and oversees eleven closed landfill sites.

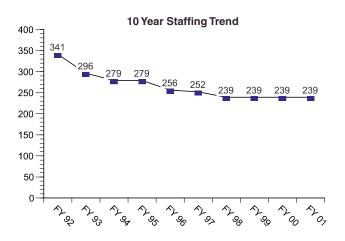
**NORTH REGIONAL LANDFILL OPS** - Operates and manages daily activities at the Olinda Alpha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; and manages and oversees eleven closed landfill sites.

**SOUTH REGIONAL LANDFILL** - Operates and manages daily activities at the Prima Deshecha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; and manages and oversees eleven closed landfill sites.

**PROGRAM OFFICE** - Facilitates long-range strategic planning; conducts negotiations with municipalities and property owners; oversees liability matters related to operations; and develops strategies for resolving legal issues.

**IWMD DIRECTOR** - Directs the administrative management activities of the Department to accomplish Agency goals and strategic priorities.

#### **Ten Year Staffing Trend:**



#### **Ten Year Staffing Trend Highlights:**

The staffing trend illustrates the success that the Department has had in streamlining operations to reduce costs, maximize efficiency, and better serve our customers.

## **Budget Summary**

# Plan for Support of the County's Strategic Priorities:

IWMD will continue to work toward meeting the goals outlined in the Five Year Strategic Financial Plan. The Department will continue to aggressively market solid waste importation to achieve sufficient contributions to the bankruptcy recovery effort.

# Changes Included in the Recommended Base Budget:

The Director's Office is a separate budgeting unit for fiscal year 2000/2001. All expenses and revenues associated with this division are now budgeted and accounted for separately.

## **Final Budget and History:**

	FY 1998-99 Actual			FY 2000-01 Final	Change from FY 99-00 Actual	
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent
Total Positions	N/A	239	N/A	239	239	N/A
Total Revenues	86,122,075	88,714,245	92,994,344	93,463,716	469,372	0.50
Total Requirements	71,442,097	94,244,195	77,672,848	97,443,310	19,770,462	25.45
FBA	89,445,443	5,529,950	121,472,681	3,979,594	(117,493,087)	-96.72

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: INTEGRATED WASTE MGMT DEPT ENTERPRISE in the Appendix on page 475.

### **Highlights of Key Trends:**

Over the past two years there was an 18 percent increase in the amount of solid waste disposed of at the landfills. As landfill capacity is a finite resource, planning has been initiated to ensure that the Department can pro-

vide the necessary landfill capacity to accommodate long-term solid waste needs. Within the upcoming year, the Department will develop and present a draft strategic plan that will contain alternatives to meet future waste disposal needs of Orange County.



# **Budget Units Under Agency Control**

No.	Agency Name	Business Services Division	Govt & Community Relations Div	Central Regional Landfill Ops	North Regional Landfill Ops	South Regional Landfill	Program Office	IWMD Director	Total
285	IWMD Bankruptcy Recovery Plan	12,069,749	0	0	0	0	0	0	12,069,749
299	Integrated Waste Mgmt Dept Enterprise	20,069,790	20,041,051	27,795,865	20,222,542	8,071,968	1,048,413	193,681	97,443,310
	Total	32,139,539	20,041,051	27,795,865	20,222,542	8,071,968	1,048,413	193,681	109,513,059

## 285 - IWMD BANKRUPTCY RECOVERY PLAN

# **Operational Summary**

#### **Agency Description:**

In order to contribute to the bankruptcy recovery effort, the Integrated Waste Management Department (IWMD) also accepts a limited amount of waste under contract with non-County customers. Since January 1996, the County has imported waste from San Diego and Los Angeles Counties for disposal at the three open landfills. Net proceeds from imported waste are used for bankruptcy recovery efforts.

At a Glance:	
Total FY 1999-00 Actual Expenditure + Encumbrance:	18,992,864
Total Final FY 2000-01 Budget:	12,069,749
Percent of County General Fund:	N/A
Total Employees:	0.00

# **Budget Summary**

# Plan for Support of the County's Strategic Priorities:

See Fund 299 - Integrated Waste Management Department.

# **Changes Included in the Recommended Base Budget:**

Importation revenues are projected to decrease 29% in fiscal year 2000/2001 as a result of a reduction in contracted solid waste tonnage. To mitigate this reduction in tonnage, IWMD is actively seeking new non-County customers.

## **Final Budget and History:**

	FY 1998-99 Actual			FY 2000-01 Final	Change from F Actual		
Sources and Uses	Exp/Rev <sup>(1)</sup>	Budget	Exp/Rev <sup>(1)</sup>	Budget	Amount	Percent	
Total Revenues	18,967,850	16,922,704	19,171,733	12,069,749	(7,101,984)	-37.04	
Total Requirements	18,957,060	16,922,704	18,992,864	12,069,749	(6,923,115)	-36.45	
FBA	33	0	10,823	0	(10,823)	-100.00	

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 1999-00 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD BANKRUPTCY RECOVERY PLAN in the Appendix on page 477.

# **Highlights of Key Trends:**

See Fund 299 - Integrated Waste Management Department.



# **9A1 Major Activities**

The purpose of these funds is to construct facility improvements, address funding and expenditure activity, and provide for administrative expenses of the Orange County Development Agency (OCDA) and the CEO Single Family Housing Fund.

#### 9A1 Funds

Agency Number	Assessment District Construction Title	FY	2000-01 Appropriations	FY 2000-01 Revenue
15A	OCDA SANTA ANA HEIGHTS 93 BOND ISSUE	\$	20,790,761	\$ 20,790,761
15B	CEO SINGLE FAMILY HOUSING		5,791,683	5,791,683
15E	OCDA/S.A. HEIGHTS 93 BOND LOW/MOD INCOME HOUSING		122,125	122,125
171	OCDA LOW/MODERATE INCOME HOUSING		10,434,024	10,434,024
173	OCDA-SANTA ANA HEIGHTS-SURPLUS		10,122,012	10,122,012
411	NDAPP PROJECTS, 1992 ISSUE A		681,646	681,646
412	NDAPP-LOW/MODERATE HOUSING 92 ISSUE A		3,099,823	3,099,823
413	OCDA - NDAPP, 1992 ISSUE B		846,228	846,228
414	OCDA-NDAPP 92 IS.B LOW/MODERATE HOUSING		1,999,710	1,999,710
425	OCDA-NEIGHBORHOOD PRESERV/DEVEL-CONSTRUCTION		548,839	548,839
428	OCDA (NDAPP) - SURPLUS		264,891	264,891